

Buying Green? Field Experimental Tests of Consumer Support for Environmentalism

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December 2015

ABSTRACT

Surveys indicate that a majority of consumers would prefer to buy products made in environmentally sustainable ways, rather than alternatives, and would even be willing to pay a premium for such products. Many firms are now using environmental certifications and product labeling to market goods and services, but there is no clear evidence that environmentalism has a strong impact on actual purchasing decisions by consumers. We provide new evidence on consumer behavior from two large-scale field experiments conducted with Gap Inc. in 419 retail stores and 155 outlet stores. We find that labels with information about a program to reduce water pollution in facilities laundering denim jeans as part of the manufacturing process had a substantial positive effect on sales among female shoppers in retail stores, increasing sales by 8%. Among male shoppers and in outlet stores, however, the labels had no discernable impact on sales.

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We thank Dan Henkle, Lisa Carpenter, Kindley Walsh Lawlor, Heather Holmes, Sharon Shrank, and the teams at Gap Inc. for their invaluable support with this project. For comments on earlier versions of this paper we thank participants in seminars at MIT and Harvard University. The usual disclaimer applies.

I. INTRODUCTION

Many firms are using environmental certifications and product labeling to make their goods more appealing to consumers. A growing variety of “green” labels call attention to different aspects of the ways goods have been made and distributed: some focus on the use of recycled materials, for example, others the application of organic standards, the use of shade-grown techniques, or methods that limit water and carbon “footprints.” Prominent examples include the product certifications managed by the Rainforest Alliance, the Forest Stewardship Council, and the Marine Stewardship Council, emphasizing the use of sustainable practices in the farming, forestry, and fishing sectors. Related types of certifications, including dolphin safe and bird friendly labels, focus on standards that protect particular species and their habitats. The well-known Fair Trade labeling program that supports poor farmers in developing countries also includes a range of environmental sustainability standards. These various labels are becoming familiar sights in cafes, restaurants, supermarkets, and home furnishing and department stores across the United States and Europe.

Environmental product certification and labeling offers a mechanism for consumers to politicize their purchasing behavior, allowing them to vote with their shopping dollars to influence the behavior of firms and address environmental problems. The potential long-term impact of this phenomenon depends upon the strength of consumer demand for these environmentally labeled products. While sales of such products are growing in several product categories they still represent a relatively small segment of most markets. Skeptics dismiss green labeled products as a fad, a niche market, or as cheap and empty public relations ploys by retail brands – “greenwashing” (e.g., Vogel 2005, 2008). Others see more potential for long-term growth and positive impacts and point to the survey evidence indicating that most consumers say they would prefer to buy products they could identify as being made in environmentally sustainable ways (e.g., Loureiro and Lotade 2005). But such talk is cheap. Currently there is no clear evidence that a large segment of consumers will actually alter their purchasing decisions in stores to support green labeled products.

The issue is important for a number of reasons. Firms need to know whether improving environmental standards in their supply chain, quite apart from the effects on costs, is a prof-

itable way to differentiate their products and their brand. Environmental groups need to know whether devoting resources to establishing certification and monitoring programs that firms can use to facilitate this type of differentiation, and consumers can use to guide their choices, is an effective long-term strategy for addressing environmental problems. Governments need to know whether these types of voluntary initiatives should be encouraged as an effective mechanism that allows citizen-consumers to influence the behavior of firms and address problems which, for a variety of reasons, can be difficult for developing country governments to solve via regulation.

We report new evidence on consumer demand for environmentally labeled products from two large-scale field experiments conducted in partnership with Gap Inc. in Banana Republic and Gap Outlet stores in the United States. We tested consumer response to a product label that conveyed information about a program to reduce water pollution in facilities laundering denim jeans as part of the manufacturing process. The tests reveal that that environmental label had a substantial positive effect on sales among female shoppers in retail stores, comparable to the effect of a more standard type of marketing message emphasizing fashion and quality attributes of the products. The green label had no significant impact on purchases among male shoppers in retail store, however, and no effect on sales in the outlet store setting.

This is one of the first papers to report results from a field experiment in which the researchers estimate demand effects among buyers in a retail setting by randomly assigning information about important product attributes. Previous related empirical research in applied microeconomics has relied almost exclusively upon estimating models of demand using observational data with a variety of techniques applied to account for the endogeneity of distribution and marketing approaches used by firms (Nevo 2010). Our tests demonstrate the advantages and opportunities provided by the field experimental approach in this area of research. The tests also add important new evidence to complement the growing theoretical literature on the extent and implications of altruism in markets (Fehr and Schmidt, 1999; Andreoni, 2001; Benabou and Tirole, 2006) and provides new evidence of a specific type of altruistic behavior among consumers that is a critical issue in debates about corporate social responsibility (Baron 2003; Baron and Diermeier, 2007; Besley and Ghatak 2007).

II. CONSUMER DEMAND FOR ENVIRONMENTALLY LABELED PRODUCTS

There are a large and growing number of green labels covering a variety of different types of products and services in different countries.¹ The largest and most prominent environmental certification and labeling initiatives are those managed by Rainforest Alliance, the Forest Stewardship Council, and the Marine Stewardship Council, along with the organic certification programs managed by government agencies. Organic standards vary to some degree across countries, but generally prohibit the use of chemical pesticides and fertilizers on certified farms. In the United States organic certification standards and labeling requirements are set by the Department of Agriculture, which also accredits third-party organizations to inspect and certify farms.² The vast majority of certified organic products are food items and consumers who are attracted by the label may be drawn more by perceived (personal) health and nutrition benefits than by environmentalist concerns about effects of chemical pollutants on eco-systems. In this sense the organic label, though well known and often connected to environmentalism, does not provide a clear example of environmentalist consumption.

More straightforward examples of environmental labels are the Forest Stewardship Council (FSC) and Marine Stewardship Council (MSC) labeling initiatives. Both initiatives were developed by the World Wide Fund for Nature (WWF), a non-profit, international conservation organization. The FSC was created in 1993 to promote environmentally responsible forestry by developing standards for the certification of products from well-managed forests. The standards require the maintenance of high conservation value forests, assessment and mitigation of environmental impacts, environmental management plans, compliance with national laws, and respect for rights of indigenous peoples using the forest.³ The MSC was created in 1996 and developed a similar set of certification standards for products from well-managed fisheries in order to promote responsible fishing practices. The MSC standards require maintenance of fish populations, assessment and minimization of environmental impacts, management systems,

¹The “Ecolabel Index,” a global directory of environmental labels, currently lists 377 labels covering 25 sectors in 211 countries. See: <http://www.ecolabelindex.com/>.

²The program was initiated by the Organic Food Protection Act of 1990 and the subsequent creation of the National Organic Program by the USDA. The program publishes a list of allowed synthetic and prohibited non-synthetic substances for production on certified farms, operates an accreditation system, and defines labeling requirements and guidelines for imports and exports. See: <http://www.ams.usda.gov/AMSV1.0/nop>.

³See <http://www.fsc.org/pc.html>.

and compliance with national laws and international treaties.⁴ The FSC and MSC accredit third-party organizations to inspect forests and fisheries, and license certified producers to use the FSC or MSC label on their products to inform consumers that their products come from well-managed and sustainable forests or fisheries. Rainforest Alliance (RA) is a non-profit, environmental activist organization that has established a certification and labeling program to promote forest conservation and sustainable agriculture in tropical regions. RA created the “Smartwood” sustainable forestry certification program in 1989, as a pre-cursor to the FSC program, which RA later helped to develop - the Smartwood program now functions as an accredited certifier organization for the FSC standard. In 1990, RA also developed certification standards for sustainable agriculture and formed the Sustainable Agriculture Network (SAN), a coalition of non-profit conservation organizations in Latin America that work together to promote and manage the certification program. The SAN standards require that certified farmers develop a management system to mitigate environmental impacts, preserve wildlife, limit the use of chemicals, water use and soil depletion, and practice responsible manage disposal of waste.⁵ Certified producers of tropical products, including coffee, tea, cocoa, and bananas, are licensed to use the distinction green frog logo on their products, identifying them as “Rainforest Alliance Certified.”

This type of environmental labeling has some obvious attractions. It is a voluntary, market-based approach, so producers and retailers can opt in or out depending on whether they think it will benefit them, and consumers can choose whether or not they wish to support any particular environmental program by buying the labeled products.⁶ Green labeled goods are an increasingly common sight in supermarkets, cafes, restaurants, and hardware and home

⁴See <http://www.msc.org/about-us/standards/standards/msc-environmental-standard>.

⁵See: <http://www.rainforest-alliance.org/agriculture/standards>.

⁶As with other types of third-party certification and labeling, green labels can be seen as a way to remove a market inefficiency that exists due to incomplete information on the part of consumers about the manner in which goods are produced (Elliott and Freeman 2003, 47-48). In the simplest models, lack of information about the ethical or environmental quality of goods leads to welfare losses as consumers who prefer goods with high quality cannot identify (and thus adequately reward) high-quality producers, and the latter are driven from the market by low-quality producers who face lower costs: see Bonroy and Constantatos (2003, 2008). Ethical labeling has also been modeled as product differentiation that increases consumer welfare by introducing more variety (e.g., Becchetti and Solferino 2005). Kotchen (2006) analyzes green labeling as the bundling of a private good with a public good and considers the conditions under which joint consumption may be welfare improving when compared with voluntary contributions to the provision of environmental public goods unrelated to consumption of the private good.

furnishing stores. Many large U.S. retail chains, including Wal-Mart, Target, Whole Foods Market, and Home Depot have made commitments to market FSC, MSC, and Rainforest Alliance Certified products. It remains unclear, however, whether green labeling initiatives can reach a market size large enough to have a substantial impact on environmental outcomes. Sales of FSC-certified products amounted to around \$20 billion in 2010, accounting for roughly 5% of the total world forest production (FSC 2010). MSC-certified items accounted for about \$2 billion in sales in the same year, representing 12% of the global wild harvest for human consumption (MSC 2010). By one estimate, the total share of all green labeled goods in the market for household products is less than 2 percent (Clifford and Martin 2011).

A large market for green labeled products may not currently exist, but this does not by itself imply an absence of demand. Surveys indicate that a majority of consumers say that they prefer, and are willing to pay more for, products they can identify as being made in environmentally responsible ways. In one early survey study focusing on eco-labeling, Winterhalter and Cassens (1993) reported that 81% of respondents said they were willing to pay a premium for certified wood products. Another much-cited survey study reported that large majorities of respondents in the United States and Europe are willing to pay a premium of 20% or more for eco-labeled seafood (Wessels et al. 1999). Similar findings have been reported in other survey studies that examine consumer attitudes toward green labeled forestry and food products (e.g., Ozanne and Vlosky 1997, 2003; Johnston et al. 2001; Jaffrey et al. 2004; Loureiro and Lotade 2005; Johnston and Roheim 2006).

The survey results are almost certainly biased toward overestimating support for green labeled goods. Survey respondents are being asked to state openly whether they support efforts to provide a public good in a context in which voicing support is costless. The preferences consumers reveal in a real market setting when they are actually spending their money may be very different from the preferences they declare in surveys. What we need is direct evidence on how consumers actually behave when they encounter environmental labels while making real purchasing decisions. To date only a small number of empirical studies have examined relationships between observed sales and/or prices of goods and their environmental characteristics. A study by Teisl, Roe, and Hicks (2002) examined scanner data on U.S. retail sales

of canned tuna and found that market share (relative to other canned seafood and meat) rose substantially after the introduction of the “dolphin-safe” label in April 1990.

Casadesus-Masanell et al (2009), examined the response of catalog customers to the introduction of organic cotton sportswear by the apparel company Patagonia and found that the change increased sales at higher price points. Nimon and Beghin (1999) compared retail prices for apparel made with organic versus conventional cotton and reported that the organic items were priced 30% higher on average. A similar type of study that organic baby food was priced 16-27% higher than conventional alternatives (Maguire et al. 2004). In another study, Galarraga and Markandya (2004) gathered data on retail prices of coffee sold in supermarkets in Britain and estimated that coffee with a “green” label (they combined Fair Trade, organic, and shade-grown labels in this category) earned an average premium of around 11% over alternatives.

While these studies are consistent with the claim that there is substantial consumer support for green labeled products, because the observed outcomes reflect pricing and distribution decisions by sellers as well as consumer behavior, it is difficult for this type of approach to provide clear inferences about consumer responses to the labels. We are aware of only one field experiment conducted to examine whether consumers alter actual spending behavior in response to a green label. Anderson et al. (2005) presented shoppers at two university campus bookstores with a choice between green labeled wood pencils and non-labeled alternatives that were identical in all other respects. The researchers altered the size of the price premium charged for the green labeled pencils over time. The study concluded that the label had no effect on sales and most consumers were unwilling to pay a premium for the green label.

This experiment was restricted to a very specific retail setting and had design limitations that made it impossible for the researchers to isolate the effects of the green label from potential time-variant and other confounding factors. The experiment we report below was designed specifically to overcome these problems and to gather new, direct evidence on how consumers behave when encountering an environmental label and making real spending decisions in a more general type of retail setting.

III. RESEARCH DESIGN

A. Model of Consumer Behavior

To ground the empirical work in a theoretical model, we introduce a standard model of consumer behavior in which individuals may derive utility from a variety of characteristics of goods (Lancaster 1971; Gorman 1980). Consumers maximize their utility when choosing from a set of alternative products available in a particular market. Each consumer’s utility from buying a particular good depends on the observed product characteristics, which may include labeling that provides information about environmentally responsible standards and techniques applied in the production of the item. In general notation, consumer i ’s utility from buying the j -th good in market t is given by:

$$U_{ijt} = U(x_{jt}, \xi_{jt}, \nu_{it}; \theta) \quad (1)$$

where x_{jt} is a vector of observed product characteristics, ξ_{jt} indicates product characteristics that are unobserved by the researchers, ν_{it} are unobserved differences in consumer tastes, and θ is a vector of model parameters that includes how sensitive consumers are to each of the observed product characteristics. Our study is designed to measure average responses among consumers when one key product characteristic - labeling about environmental standards and techniques - is varied experimentally for specific products.

We make no specific assumptions here about the motives of consumers willing to pay more for environmental labels. The simplest type of assumption is that these consumers derive a “warm glow” satisfaction from supporting a program that is helping to address environmental problems - this type of assumption is adopted in existing models of markets for ethically labeled goods (e.g., Richardson and Stahler 2007; Baron 2009a). However, there are other motives that could generate a preference for purchasing green labeled products and our study is not designed to assess the relative importance of alternative motivations (see the discussion in Section V below).

In the theoretical literature on product labeling it has become common to refer to the standards under which a good is made as “credence” attributes. These are distinct from other types of product characteristics in that they cannot be directly assessed by the consumer examining

or using the item (see Nelson 1970, 1974; Darby and Karni 1973; Roe and Sheldon 2007). Other product characteristics, such as price, size, and color, can be evaluated by consumers before they purchase the good and are known as “search” attributes. Still other characteristics, including product quality, durability, and taste, can be assessed by consumers after they have purchased the good and begun using it and are commonly termed “experience” attributes. Although these experience attributes are not known to consumers at the point of purchase, they will be revealed to them by use of the product and firms can attempt to send credible signals about them by offering guarantees, for example, and by using advertising to establish brand reputations. The information asymmetry problem is mitigated because consumers can punish firms for poor quality by making no further purchases of their products (Akerlof 1970; Shapiro 1983; Palfrey and Romer, 1983). In the case of credence attributes, however, which are never directly observed by consumers before or after purchasing the product, firms find it much more difficult to make credible assurances. Firms that have incurred higher costs to produce goods with these characteristics can make claims about them to consumers, but competing firms can incur no additional costs and make similar claims.

This problem can be addressed via certification and labeling of specific credence attributes of goods (e.g., FSC standards) by an independent third party which effectively transforms the credence attributes into search attributes (Caswell and Mojdzuska 1996). The value of these labels to firms and consumers will depend in part on the degree to which consumers regard the particular third party certifier as trustworthy. Our tests were not designed to assess the importance of third-party certification, however, or the trustworthiness of different types of certifiers and label authors in the eyes of consumers.

B. The Setting and Products

To investigate the impact of green labeling we conducted a randomized field experiment in 419 Banana Republic stores located across 45 states in the United States for a period of six weeks between July and September 2009. Banana Republic stores are owned and operated by Gap Inc., one of the largest apparel companies in the world and the largest apparel retailer in the U.S. Banana Republic is one of the five brands owned by Gap Inc. - the others are *Gap*, *Old*

Navy, Piperlime, and Athleta. Banana Republic offers fashion apparel at higher price points than the other, more casual company brands. The stores are mostly located in central city locations and suburban malls. We discuss the consequences of these features of the setting for external validity in Section V below.

The experiments focused on men’s and women’s denim jeans. The products were selected for the tests because they were all part of a new program to reduce water pollution in facilities laundering denim jeans as part of the manufacturing process. This “water quality program” provided training for facilities laundering denim apparel for the company to ensure that waste water was properly treated before being released back into local waterways. Prior to the test the company had used no display signs or other types of marketing messages that mentioned the water quality program. All the participating stores sold identical denim jeans collections, with seven different lines of men’s denims and five lines of women’s denims, and prices were uniform across the stores; the average price for jeans in both departments was \$70.

C. Labeling

For the test, the Banana Republic marketing and Gap Inc. global responsibility teams designed alternate versions of display signs for men’s and women’s jeans: one version of the sign carried a message emphasizing the quality and fashion attributes of the product, the other version conveyed a message that focused instead on the water quality program. Apart from the difference in the content of the message, the two different versions of the signs were identical in all respects. The display signs for men’s and women’s jeans are shown in Figures 1 and 2, respectively. (Note that here, and in the tables that follow below, we use “fashion” and “green” as shorthand for the two different versions of the signs used in each department.) The specific messages conveyed on text in the alternative versions of the signs were as follows:

- Fashion (Men’s Collection): “Get Your Blues On: Maximum style. Designed to endure. Our denim collection features straight, relaxed and boot cuts in a wide variety of washes.”
- Fashion (Women’s Collection): “Get Your Blues On: Fit to flatter. Designed to endure. Our denim collection features Classic and Urban cuts in a wide variety of washes, weights and wear-everywhere silhouettes.”

- Green (Both): “Get Your Blues on (in a green way): Help fight water pollution. Our denim collection is made under strict guidelines to ensure that the water used in washing and dyeing is safe and clean before it is released into the environment.”

The signs, approximately 15 by 20 inches in size and double-sided, were placed on stands on the display tables that carried the denim jeans collections in the participating stores for the duration of the test.

The particular green label we tested may be regarded as a weak form of treatment for two reasons. First, the information about environmental standards supplied by the label takes the form of a statement by the company itself versus stating that it is verified or certified by an independent third party. To the extent that customers were concerned about the company engaging in “greenwashing” or misrepresentation to promote sales, and discounted the credibility of the claims being made, we should expect a weaker effect than would be the case if the label carried a seal of approval from an independent, non-profit environmental group that had inspected the facilities. Second, the information conveyed on the display signs concerns one specific type of environmental issue - water pollution - that tends to be localized in its effects. To the extent that customers are less responsive to specific programs with localized effects than broader environmental programs (e.g., FSC standards) aimed at addressing global problems (e.g., climate change), we may anticipate that the test will tend to underestimate the effects green labeling more generally.

D. Randomization

The experiment followed a three-group, block-randomized design. We initially matched all stores into 45 blocks based on similarities with respect to key characteristics such as the store size and historical sales, using store-level data provided by the company. Then within each block we randomized the assignment of each store to one of three experimental groups - one group of stores received the signs with the fashion messages, one received the signs with the green message, and a third group was instructed to display the product without a sign. All stores received their signs as part of the regular centralized store communication with similar instructions to set up the displays on the same day. The signs were left in place for six weeks

in total. To monitor compliance with the randomization protocol, the research team hired observers to visit a random sub-sample of 20 stores in New England, northern California, and in New York City during the first two weeks of the test.

Figure 3 shows the location of the stores in our sample by experimental group. The stores are clustered around large population centers on the two coasts. Table 1 provides summary statistics for the store sample. We report the mean covariate values in each of the three store groups for a range of pre-treatment characteristics. As expected given the random assignment, the three store groups are very similar on all core characteristics including size, regional distribution, as well as a set of key socio-demographic characteristics of the store catchment areas (defined as the zip code areas of the store locations).⁷

Table A.1 in appendix A contains a formal multivariate balance check where we regress a trichotomous treatment variable that indicates the assignment to one of the three experimental groups on the full set of covariates and show that none of the variables enter as significant and together they are jointly insignificant (p-value=.98). Overall this suggests that the randomization successfully orthogonalized the store groupings with respect to confounding factors, such that we can attribute differences in the sales during the test period to the effect of the messages as opposed to differences in other unobserved characteristics that may affect sales.

IV. RESULTS

A. Aggregate Effects on Sales

To formally estimate the effect of the messages on sales we estimate the following semi-elasticity regressions:

$$\log(s_i) = \mu + \tau_1 \text{Green}_i + \tau_2 \text{Fashion}_i + \sum_{j=2}^J \alpha_j + \varepsilon_i$$

where s_i indicates unit or dollar sales of all test denims in store i during the experimental period, μ is an intercept, Green and Fashion are dummy variables that are coded as one for stores in the green or fashion/quality message group respectively and zero otherwise such that τ_1 and τ_2 estimate the elasticity of sales with respect to the different messages, α_j are a full set

⁷Data for the 5-digit zip code areas for each store from the 2000 U.S. Census. Notice that data on historical denim sales is omitted in Table 1 for confidentiality reasons. However, historical denim sales are well balanced across the three groups as can be seen by the balance checks in Table A.1 where this measure is included.

of block level fixed effects to accommodate the block level randomization, and ε_i is a stochastic error term. We estimate all regressions with robust standard errors.

The regression results are shown in Table 2. The estimates in model 1 suggest that the green message increased aggregate dollar sales of the test products (in both men’s and women’s departments) by about 7% on average with a .90 confidence interval of [.1%; 13%] compared to sales for the no-message control group. The fashion messages were even more effective and raised total denims sales by about 13% [6%; 19%] compared to the control group. As expected given the randomization, these estimates are unaffected by the inclusion of pre-treatment covariates, except that they become slightly more precise given the reduction in residual variance (model 2). The next two columns in Table 3 show that the estimates of the effects of the different messages are almost identical when we examine total unit sales (models 3 and 4). The estimates suggest that the green label increases unit sales by about 7% [.6%; 13%], while the fashion signs increased sales by about 13% [6%; 19%] (based on model 3). Taken together the estimates suggest that both types of signs raised aggregate sales considerably and the substantial difference in the magnitude of the two effects suggests that the fashion messages were more influential overall - notice, however, that we cannot formally reject the two-sided null hypothesis that the effects of the two labels are identical (using model 1 a test of the null that $\tau_1 = \tau_2$ yields a p-value of 0.16).

B. Effects in Men’s and Women’s Departments

The analysis above examines the effects of messages on total sales of jeans in both men’s and women’s departments in the Banana Republic stores. This is appropriate if we imagine that visitors to the stores constitute a single pool of subjects who see any and all display signs for jeans in both men’s and women’s departments and whose purchasing behavior may thus be influenced by exposure to the combination of messages. But it seems more accurate to assume that different segments of customers shop in men’s and women’s departments - male shoppers, in particular, are unlikely to browse in the women’s department and read display signs there. In addition, the fashion message was not uniform across men’s and women’s departments in the stores assigned the fashion label: distinct fashion messages were designed for men’s and

women’s jeans. For these reasons we focus here on the specific effects of the messages in men’s and women’s departments.

To examine these effects we aggregate the sales of the denims separately for the men’s and women’s denim collections and estimate the same regression models as above. Table 3 displays the results. Models 1-4 show the effects of the messages on dollar and unit sales for men’s styles. While the effect of the men’s fashion message is again highly significant at about 13% [6%; 20%], the effect of the green message is reduced to a statistically insignificant 4% increase [−2%; 12%]. This pattern is stable across models for both dollar and unit sales and suggests that the green label did not lift sales among (presumably mostly men) shopping for men’s denim jeans. In contrast, we find that the green label had a stronger effect in the women’s department: sales were on average about 8% [.8%; 14%] higher with the green message than sales in the no-message control group, and this pattern is again stable across models. The effect of the women’s fashion message is only slightly higher at about 12% [4%; 18%]. Taken together these results suggest that female shoppers reacted more positively to the green messaging than male counterparts.

C. Effects of Messages in Lower Price Market Segment

The results so far suggest that in this retail setting the green and fashion messages had considerable positive effects on purchases of denim jeans; the green message had a particularly strong effect among female shoppers in the Banana Republic stores. As noted above, Banana Republic generally sells at higher price points than the other Gap Inc. brands. One immediate question is whether these effects might generalize to lower price market segments.

To investigate this question we conducted similar messaging tests in Gap Outlet stores in the United States. The Gap Outlet stores offer items designed for the Gap brand at reduced prices. The stores are located in suburban and ex-urban outlet malls that cater to price-sensitive customers searching for bargains. Almost all marketing messages used by stores in outlet malls, including their window and display signs, refer to price discounts and savings. We assume that this type of setting, in which shoppers are primarily interested in finding a good deal, provides a hard test for any type of product labeling that aims to convey information

about any product attributes other than price.

We conducted the tests in all 155 of the GAP Outlet stores located across 38 states in the U.S. for a period of four weeks between May and June 2010. We focused only on women's denim jeans as the Gap Outlet stores sold a line of women's jeans made in facilities that were part of the company's water quality program, but did not offer a comparable line of men's jeans. In the Gap Outlet stores the denim jeans were priced at \$40, about half the price of the denim jeans sold in the Banana Republic stores. As before, stores were matched into triplets based on similarities with respect to key characteristics such as the store size and historical sales, then within each block we randomized the assignment of each store to one of the three experimental groups - one group of stores received a sign for the women's jeans with the fashion message, one received a sign with a green message (referring to the water quality program), and a third group was instructed to display the product without a sign. The test messages are displayed in Figure B.1 in appendix B. Store characteristics are displayed in Table B.1 and which confirm that the store groups are very similar in terms of observed characteristics (when we regress a trichotomous treatment variable on the full set of pre-treatment characteristics we obtain a p-value of .99 for the F-test that all slope coefficients are jointly zero; none of the individual variables enters significant at conventional levels).⁸

The estimates of the effects of the message on sales of the women's jeans are reported in Table 4 (we estimate regression models as above).⁹ We find that neither the green nor the fashion message had a significant impact on sales in this setting. The treatment indicators for both messages enter highly insignificant and the point estimates are also quite small - between 1-4% for the green message and between 5-9% for the fashion message). Overall, these results indicate that shoppers in this price segment do not respond strongly to information about the environmental messaging.

⁸As before, data for the 5-digit zip code areas for each store from the 2000 U.S. Census. Data on historical denim sales is omitted in Table B.1 for confidentiality reasons. However, historical denim sales are well balanced across the three groups as can be seen by the low p-value in the balance checks were this measure is included.

⁹One store was dropped from the analysis because of missing sales data. Multiply imputing data for this store has no effect on the results.

V. DISCUSSION

Firms are now offering consumers a variety of ways to advance environmental and other political causes when they are shopping. They can make purchases that promote sustainable management of fisheries and forests, for example, protect endangered species and encourage ethical treatment of animals, and help to improve livelihoods for farmers in the developing world. A growing theoretical literature has sought to address this phenomenon and explain why more firms are voluntarily adopting socially responsible practices, including ethical and environmental product certifications and labeling (see Baron 2003; 2009b; Baron and Diermeier 2007; Besley and Ghatak 2007). The potential long-term importance of the phenomenon hinges on the strength of consumer demand for environmentally certified and other cause-related products, however, and on this we lack clear evidence.

To investigate underlying consumer demand for fair labor standards, specifically, we have examined new evidence on actual consumer behavior from a large-scale field experiment in a retail store setting. We tested consumer responses to product messages that conveyed information about a program to reduce water pollution in facilities laundering denim jeans as part of the manufacturing process and compared these to responses to alternative and more standard messages emphasizing fashion and quality attributes of the products. The key finding is that the environmental label had a substantial positive effect on sales among female shoppers in this setting, only slightly less than the effect of a more standard type of fashion message. The green label had no significant impact on purchases among male shoppers, however, who were very responsive to a standard marketing message emphasizing other product attributes. An additional test conducted in an outlet store setting revealed that neither green labels nor alternative types of messages about product qualities (other than price) had an impact on sales in this more price-sensitive market segment. Our study does not directly examine individual-level variation in support for environmental product labels. Existing research on determinants of support for green labeled products is based on survey data and the findings are mixed or inconclusive as to whether and how such support is associated with age, education, social status, and income (e.g., Ozanne and Vlosky 1997; Ozanne and Smith 1998; Loureiro and Lotade 2005). The most robust finding to date seems to be that women are more likely

to report supporting and participating in environment-friendly consumption than men (e.g., Ozanne and Vlosky 2003; Micheletti 2003; Anderson and Hansen 2004; Jensen et al. 2004; Aguilar and Vlosky 2007). Our findings are consistent with this claim, but do not provide conclusive evidence. Defining the market for environmentally labeled products more clearly in terms of socio-demographic segments is something that could be pursued in future tests designed to capture individual-level data on purchasing behavior.

Our study also does not directly examine the motivations of consumers. Consumers who are attracted to environmentally labeled goods may be driven by an intrinsic motivation that reflects satisfaction from contributing to the general well-being of others, but one may distinguish usefully between satisfaction derived from specific outcomes (e.g., the overall benefits provided for others) and the “warm glow” satisfaction derived simply from giving to a cause (Andreoni 1989, 1990). The existing models of markets for ethically labeled goods typically assume a simple “warm glow” motivation for consumers favoring labeled goods (e.g., Richardson and Stahler 2007; Baron 2009a). Alternatively, individuals seeking approval and esteem from others may give to a cause in order to demonstrate their virtue in a public way (see Hollaender 1990; Willer 2009).¹⁰ It is also possible that consumers attracted to environmentally labeled goods may be motivated by a desire for product quality, and interpret environment-friendly production standards as a signal that the brand will not skimp on quality (Fisman et al. 2006; Siegel and Vitaliano 2007; Elfenbein et al. 2010). A counter-hypothesis is that consumers seeing a green label may instead be concerned that the priority that the producer has placed on environmental standards implies a trade-off in terms of the attention paid to other product attributes, including quality and fashion. In this latter case, a label that combined messages about environmental and quality or fashion attributes may be especially effective. Additional experimental studies could examine the relative importance of the various types of motivations by manipulating the informational context in relevant ways.

¹⁰A growing body of evidence from experimental studies indicates that people are more likely to act in pro-social ways in public settings than in private settings (see Andreoni and Petrie 2004; Ariely, Bracha, and Meier 2009; Rege and Telle 2004).

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TABLES

Table 1: Descriptive Statistics for Store Sample

Store Group:	All	Message:		
		None	Green	Fashion
Store Size (Sq Ft)	6,350	6,373	6,298	6,379

Store Type:				
Mall	0.63	0.65	0.62	0.61
Strip Center	0.14	0.12	0.14	0.15
Street	0.24	0.23	0.24	0.24

Region:				
Los Angeles	0.12	0.13	0.11	0.11
Mid Atlantic	0.19	0.23	0.15	0.20
Midwestern	0.19	0.16	0.18	0.24
Northeast	0.16	0.16	0.18	0.14
Pacific	0.10	0.09	0.12	0.10
Southeastern	0.23	0.24	0.26	0.21

Catchment Area:				
Population	305,683	292,308	298,730	325,961
Fraction BA Degree	0.23	0.23	0.23	0.23
Median Household Income (\$)	60,027	60,376	59,861	59,842
Fraction Unemployed	0.03	0.03	0.03	0.03
Fraction White	0.75	0.74	0.76	0.75
Stores	419	140	139	140

Note: Averages for covariates that are all measured pre-treatment. The catchment area refers to a 5 mile radius around the store location.

Table 2: Effects of Messages on Sales

Model No.	(1)	(2)	(3)	(4)
	Dollar Sales	Dollar Sales	Unit Sales	Unit Sales
Dependent Variable:	(Log)	(Log)	(Log)	(Log)
Green Message	0.066 (0.040)	0.060 (0.034)	0.070 (0.039)	0.063 (0.033)
Fashion/Quality Message	0.125 (0.041)	0.109 (0.035)	0.126 (0.041)	0.111 (0.034)
Historical Denim Sales (Log)		0.884 (0.081)		0.876 (0.077)
Population (Log)		0.027 (0.020)		0.024 (0.019)
Store Size (Log)		-0.148 (0.091)		-0.169 (0.088)
Constant	8.576 (0.028)	5.137 (0.933)	4.375 (0.027)	1.194 (0.906)
Block Fixed Effects	Yes	Yes	Yes	Yes
Stores	419	419	419	419
R ²	0.639	0.761	0.644	0.767

Note: Regression coefficients shows with robust standard errors in parenthesis. The dependent variable is the log of dollar/unit sales of all test denims per store during the six week experimental period.

Table 3: Effects of Messages on Sales by Gender

Model	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Department	Mens				Womens			
Dependent Variable	Dollar Sales		Unit Sales		Dollar Sales		Unit Sales	
	Log		Log		Log		Log	
Green Message	0.042 (0.046)	0.037 (0.040)	0.049 (0.044)	0.044 (0.038)	0.085 (0.047)	0.080 (0.044)	0.083 (0.046)	0.079 (0.043)
Fashion/Quality Message	0.132 (0.046)	0.099 (0.039)	0.131 (0.045)	0.100 (0.037)	0.127 (0.048)	0.117 (0.043)	0.126 (0.047)	0.117 (0.042)
Historical Denim Sales (Log)		0.916 (0.103)		0.893 (0.100)		0.800 (0.097)		0.776 (0.093)
Population (Log)		0.061 (0.022)		0.058 (0.021)		-0.005 (0.027)		-0.010 (0.026)
Store Size (Log)		-0.040 (0.121)		-0.064 (0.114)		-0.305 (0.114)		-0.309 (0.111)
Constant	7.569 (0.031)	2.610 (1.224)	3.605 (0.030)	-1.000 (1.168)	7.832 (0.034)	6.569 (1.155)	3.631 (0.033)	2.583 (1.118)
Block Fixed Effects	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Stores	416	416	416	416	410	410	410	410

Note: Regression coefficients shows with robust standard errors in parenthesis. The dependent variable is the log of dollar/unit sales of all test denims per store during the six week experimental period.

Table 4: Effects of Messages on Sales in Gap Outlet

Model No.	(1)	(2)	(3)	(4)
	Dollar Sales	Dollar Sales	Unit Sales	Unit Sales
Dependent Variable:	(Log)	(Log)	(Log)	(Log)
Green Message	0.01 (0.92)	0.03 (0.70)	0.03 (0.79)	0.04 (0.66)
Fashion/Quality Message	0.05 (0.69)	0.05 (0.62)	0.09 (0.53)	0.08 (0.46)
Historical Denim Sales (Log)		0.84 (0.00)		0.86 (0.00)
Store Size (Log)		-0.62 (0.03)		-0.66 (0.02)
Population (Log)		0.00 (0.30)		0.00 (0.33)
Constant	6.15 (0.00)	5.37 (0.05)	3.34 (0.00)	5.38 (0.05)
Block Fixed Effects	Yes	Yes	Yes	Yes
Stores	164	164	164	164
R ²	0.30	0.55	0.28	0.54

Note: Regression coefficients shows with robust standard errors in parenthesis. The dependent variable is the log of dollar/unit sales of all test denims per store during the six week experimental period.

FIGURES

Figure 1: Fashion Label



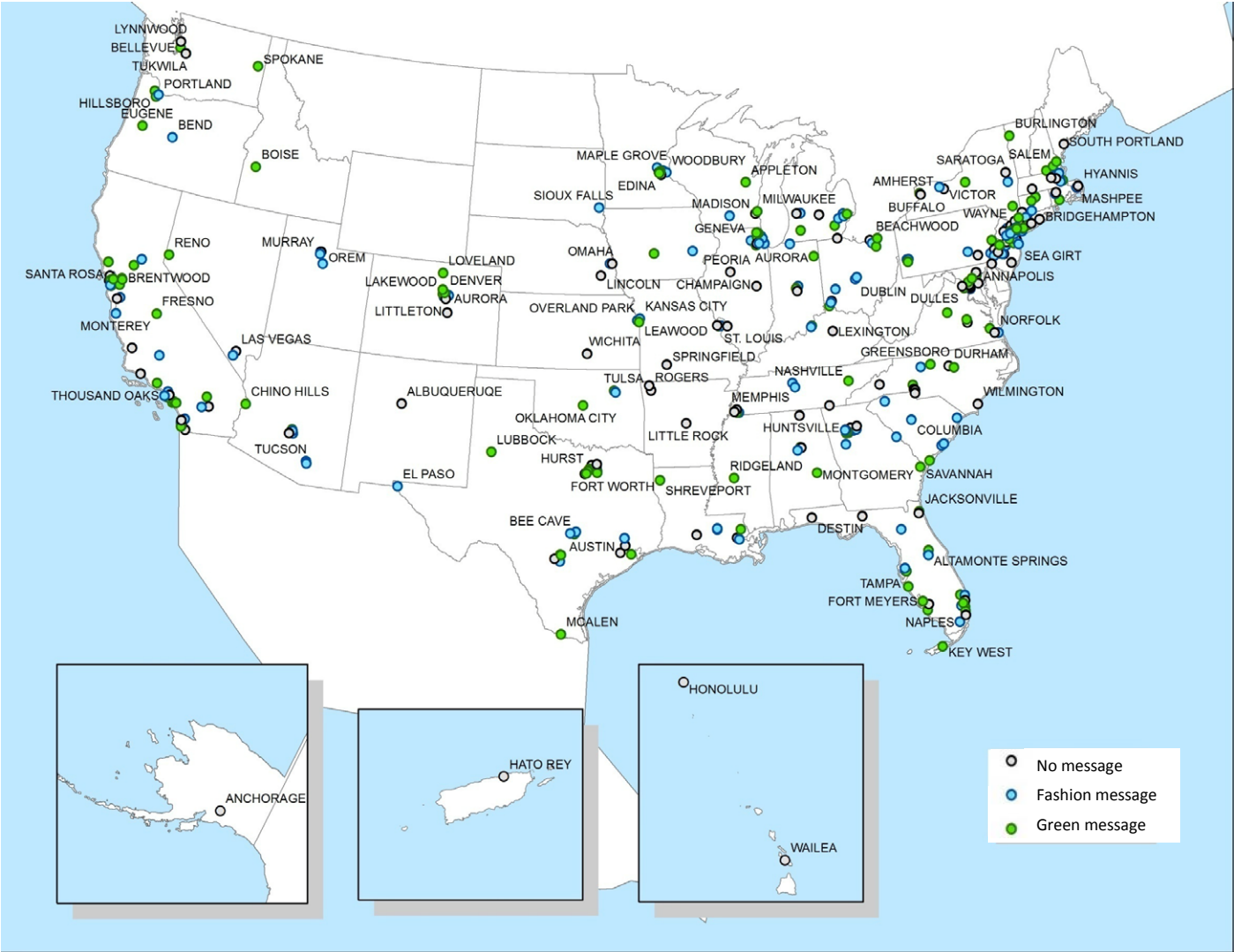
Note: Fashion label for Men's (right panel) and Women's (left panel). The labels are not drawn to scale.

Figure 2: Green Label



Note: Green Label. The label is not drawn to scale.

Figure 3: Sample with Treatment and Control Stores



Note: Map shows stores in our sample. There are two treatment groups and one control group.

APPENDIX A: BALANCE CHECK

Table A.1: Trichotomous Balance Checks

Value of Dependent Variable:	2 (Fashion)	3 (Green)
Sales Area (Logged)	-0.116 (0.357)	-0.121 (0.353)
Historical Denim Unit Sales (Logged)	0.014 (0.238)	-0.015 (0.234)
Population (Logged)	0.214 (0.146)	0.069 (0.140)
Fraction BA Degree	-0.403 (1.723)	1.254 (1.801)
Median Household Income (Logged)	-0.269 (0.493)	-0.574 (0.513)
Fraction Unemployed	-12.048 (10.883)	-10.545 (11.421)
Fraction White	0.787 (0.891)	0.702 (0.862)
Los Angeles	0.020 (0.347)	-0.101 (0.343)
Mid Atlantic	-0.003 (0.302)	-0.315 (0.305)
Midwestern	0.333 (0.302)	-0.023 (0.304)
Northeast	-0.203 (0.350)	0.062 (0.343)
Pacific	0.123 (0.378)	0.243 (0.372)
Mall	-0.152 (0.242)	-0.084 (0.242)
Strip Center	0.203 (0.363)	0.134 (0.367)
Constant	1.200 (6.102)	6.180 (6.340)
Joint Significance Test:		
Wald χ^2		14.57
p-value		0.98
Stores		419

Note: Multinomial probit coefficients shown with standard errors in parenthesis. The dependent variable is the trichotomous treatment variables that is coded as 1 for stores in the control group, 2 for stores in the treatment group one with the fashion message, and 3 for stores in the second treatment group with the green message.

APPENDIX B: THE GAP OUTLET TEST

Figure B.1: Green and Fashion Message for Test in Gap Outlet Store



Note: Labels are not drawn to scale. Messages were printed on a double-sided signs such that the signs for the actual implementation were symmetric (the labels appear asymmetric because the front-side is shown for the green, and the back-side is shown for the fashion message).

Table B.1: Descriptive Statistics for Store Sample

Store Group	All	No Message	Green	Fashion
Store Size (Sq Ft)	10,637	10,854	10,541	10,515
Store Type:				
Mall	0.18	0.16	0.22	0.16
Street	0.77	0.80	0.73	0.78
Strip Center	0.05	0.04	0.05	0.05
Region:				
Midwest	0.21	0.18	0.18	0.27
North East	0.21	0.20	0.20	0.24
South	0.36	0.35	0.40	0.35
West	0.21	0.27	0.22	0.15
Catchment Area				
Population	22,488	23,135	22,681	21,650
Fraction BA Degree	0.24	0.23	0.24	0.24
Median Household Income	46,774	46,853	46,337	47,134
Fraction Foreign Born	0.08	0.09	0.08	0.08
Stores	165	55	55	55

Note: Averages for covariates that are all measured pre-treatment. The catchment area refers to the zip code in which the store is located.