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### Owning, Using, and Renting: Some Simple Economics of the "Sharing Economy"

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**Abstract.** New Internet-based "sharing-economy" markets enable consumer-owners to rent out their durable goods to nonowners. We model such markets and explore their equilibria both in the short run, in which ownership decisions are fixed, and in the long run, in which ownership decisions can be changed. We find that sharing-economy markets always expand consumption and increase surplus, but may increase or decrease ownership. Regardless, ownership is decoupled from individual preferences in the long run, as the rental rates and the purchase prices of goods become equal. If there are costs of bringing unused capacity to the market, they are partially passed through, creating a bias toward ownership. To test our theoretical work empirically, we conduct a survey of consumers, finding broad support for our modeling assumptions. The survey also allows us to offer a partial decomposition of the bring-to-market costs, based on attributes that make a good more or less amenable to being shared.

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#### 1. Introduction

In traditional rental markets, owners hold assets to rent them out. In recent years, firms have created a new kind of rental market, in which owners sometimes use their assets for personal consumption and sometimes rent them out. Such markets are commonly referred to as peer-to-peer (P2P) rental or "sharing-economy" markets. To be sure, some renting by consumer-owners has long existed, but given the high transaction cost per rental, it was largely confined to expensive, infrequently used goods, such as vacation homes and pleasure boats, usually with rental periods of longer duration. More often, goods were shared among family and friends, often without explicit payment. In contrast, these new P2P rental markets are open markets, and the good is "shared" in exchange for payment.

Airbnb is a prominent example of a P2P rental market, enabling individuals to rent out spare bedrooms, apartments, or entire homes. Airbnb and platforms like it have been heralded by many, as they promise to expand access to goods, diversify individual consumption, bolster efficiency by increasing asset utilization, and provide income to owners (Botsman and Rogers 2010, Edelman and Geradin 2015, Sundararajan 2016). The business interest in these platforms has been intense.

Companies organizing sharing-economy markets have also attracted substantial policy interest, much of it negative (Malhotra and Van Alstyne 2014, Avital et al. 2015, Slee 2015, Filippas and Horton 2018). Critics charge that the primary competitive advantage of these platforms is their ability to duck costly regulations—regulations that protect third parties and remedy market failures.<sup>2</sup> However, the counterargument is often made that existing regulations were designed to solve market problems that these sharing-economy platforms solve in an innovative fashion, primarily with better information provision and reputation systems, thereby making top-down regulation unnecessary (Koopman et al. 2014).

Progress in designing and operating P2P rental markets, as well as in advancing the corresponding policy debate, requires a better understanding of these markets. More specifically, what are the economic problems that P2P rental markets address; what are the drivers behind their recent emergence; and what are the likely shortand long-run properties and effects of these markets? The goal of this paper is to provide answers to these questions.

Our first major question is why P2P rental markets only became a force in the 21st century, despite the fact that the economic problem these markets are able to solve—underutilization of durable goods—is hardly new. We argue that technological advances, such as the mass adoption of smartphones with high-definition digital cameras and the falling cost and rising capabilities of the Internet, although clearly important, provide only part of the story. In addition to technological advances, P2P rental markets utilize the hard-won industry and academic experience in the design and management of online marketplaces.

During the early days of electronic commerce, market creators developed three broad categories of mechanisms/features to solve characteristic problems of online markets. These mechanisms are now ubiquitous and have substantially decreased the costs of making goods available to be rented. We discuss three categories of mechanisms: (i) market-thickening mechanisms, including taxonomies, search algorithms, and recommendation systems; (ii) reputation systems conveying information that allows P2P rental platforms to overcome—or at least substantially ameliorate traditional market problems, such as moral hazard and adverse selection; and (iii) mechanisms that reduce "practical" transaction costs, such as ways of accepting payments, escrow services, self-marketing features, and other software tools. We develop this argument in depth, point out relevant works from the literature, and identify problems arising in implementing these mechanisms in the context of P2P rental markets.

Our second major question is: What economic properties characterize P2P rental markets? For example, what determines the rental rate and the quantity exchanged in a P2P rental market? Do consumption and ownership increase or decrease following the emergence of these markets? How much total surplus do such markets "unlock," and how is it distributed? When there are substantial *bring-to-market* costs (such as labor, asset depreciation, and transaction costs), who bears them, and how do these costs affect market outcomes?

To address these questions, we develop a simple model in which consumers decide whether to purchase a good or not based on their expected personal usage. We initially consider a market where consumers do not have the option to rent out their assets (and, by implication, rent from or to other consumers), reflecting the status quo. In this market, consumers segment themselves to owners and nonowners by weighing their planned usage against the purchase price of the good. Owners use the good less than 100% of the time, leaving some of its capacity unused. Nonowners do not purchase the good, but would use it some of the time if they did own itbut less time than the current owners use it. In short, purchased goods remain unused some of the time, even though there is some demand for the excess capacity, as owners lack a way to transfer it to nonowners.

Starting from a market configuration of owners and nonowners, there is a shock: Some technological/

entrepreneurial innovation creates a P2P rental market that allows owners to rent their unused capacity to nonowners. For clarity, we initially assume that owners can make their unused capacity available on the P2P rental market on a costless basis. After the P2P rental market emerges, the consumption problem of both owners and nonowners changes. Nonowners now have the option to rent the good for some time, facing the market-clearing rental rate. For owners, the possibility of rentals creates a new opportunity cost for their own usage: Owners cannot only rent out their excess capacity, but also have an incentive to reduce their own consumption, in order to make more of the good available for rental.

We first examine how a P2P rental market clears in the short run, where we assume that ownership decisions are fixed, having been made before renting was an option. The short-run rental market does not necessarily clear: If the prerental unused capacity exceeds demand, a glut results. In the case of a glut, owners do not need to reduce their consumption of the good; instead, rental rates are pushed to zero. If the prerental unused capacity cannot meet the demand, the market clears at some positive rental rate, and owners reduce their consumption. The market-clearing rental rate is increasing in the average valuation of owners, which reduces supply, and the average valuation of renters, which increases demand. As such, the marketclearing rental rate is also increasing in the purchase price of the good.

Although goods are durable, they are eventually used up and have to be replaced. In the presence of the P2P rental option, owners can make a different choice and become renters, and nonowners may decide to buy. We consider the equilibrium in which consumers can revise their ownership decisions, which we call the long-run equilibrium. We find that if the short-run rental rate is below the purchase price, then ownership becomes less attractive and decreases in the long run relative to the short run, and vice versa. This result also offers an intuitive test for whether total ownership will decrease in the long run. Ownership adjusts so that the long-run rental rate equals the purchase price. As a result, owners and renters receive the same utility at the margin, thereby decoupling individual preferences from ownership.

Although ownership may increase or decrease in the long run, the option of renting out an owned good makes ownership more valuable. As such, a P2P rental market can have a market-expanding effect, in the sense that it allows a previously infeasible product market to emerge. The reason is that the rental option can generate positive purchase demand at a price that exceeds all consumers' presharing valuations.

Total surplus increases relative to the presharing status quo both in the short- and the long-run P2P rental market equilibria. Although owners consume less in both equilibria, they are more than compensated with rental income. From a distributional perspective, owners with lower valuations are the biggest beneficiaries, as they consume the good less of the time, and, hence, they have more excess capacity to rent. Similarly, nonowners with higher valuations see the largest increase in surplus. As such, the greatest gains in surplus are obtained when original nonowners value the good nearly as highly as owners, suggesting that goods where income (rather than taste or planned usage) primarily explains ownership could offer the greatest increase in surplus.

Although we began by assuming that owners can rent out their unused capacity costlessly, in practice, making a good available for rentals is at least somewhat costly—as we argued, one could conceptualize the rise of the sharing economy as caused by a significant decrease in these costs. Some of these bring-to-market (BTM) costs are straightforward, such as labor, depreciation, and complementary consumables. For example, driving with Uber requires labor, increases the car's mileage, and consumes gas.

In our model, when we assume that owners do face BTM costs, the predictions change in several important ways. We find that if BTM costs are sufficiently high relative to the purchase price of the good, a P2P rental market cannot be supported at all. If the market can exist, BTM costs lower the quantity of the good transacted in the market and raise the rental rate, both in the short and the long run. In particular, we show that BTM costs do get incorporated into rental rates, being the equivalent of a per-unit sales tax. As with a sales tax, they are not fully incorporated in the rental rate—the magnitude of the pass-through depends on the elasticity of the supply (owners) and the elasticity of the demand (renters). An implication of the incomplete pass-through is that both owning and renting become less compelling as BTM costs increase. Furthermore, total ownership may either increase or decrease in the long run as BTM costs change, depending on the incidence of the BTM costs.

When making a good available to be rented is costless, the rentals option decouples individual preferences from ownership. However, when BTM costs are introduced, the incomplete pass-through of BTM costs couples preferences and ownership again, tilting consumers with higher valuations toward ownership. The reason consumers with higher valuations—and, hence, more planned usage—find ownership relatively more attractive than owners with low valuations is that consumers bear no BTM costs for their own usage. This is similar to the inefficient bias toward home production that a labor-market wedge creates.

The incomplete pass-through finding implies that, when BTM costs are positive, it becomes loss-making to buy the good solely to rent it out—if BTM costs are

zero, it is merely zero-profit. This result has important managerial implications for would-be rental firms. However, in the presence of large setup costs, or significant economies of scale in offering rental services, for-profit firms can compete.

In addition to the straightforward BTM costs, such as labor and depreciation, another source of costs is simply the coordination costs of renting. We argue that these coordination costs depend on the patterns of how goods are characteristically used. Goods whose consumption is easily planned for are easier to rent out, with little loss in utility to the owner. Similarly, goods that are used in large chunks of time—with no use in between—are more amenable to rental than goods whose usage is broken up into many small "chunks" of time. We show how these attributes can affect BTM costs, with goods with low chunkiness requiring owners to incur higher transaction costs to rent out some "amount" of the good and goods with low predictability requiring owners to engage in a more intensive search to find a counterparty.

Although our paper is mainly theoretical, we also test our model's assumptions with data. To do this, we surveyed a convenience sample of consumers, asking questions about a series of goods (e.g., a BBQ grill or a tuxedo). These questions included whether consumers own the good, whether they have lent it out or borrowed it, and how much they do or would use it. We also asked questions about how the good in question is characteristically used, focusing on the typical size of usage chunks, as well as how predictable that usage is. If the respondents did not own the good, they were asked to select the reason why, such as because of not high enough income or no need for the good. We selected a number of goods and encouraged respondents to answer our questions about multiple goods, as in some cases this allowed us to control for the identity of the respondent or the good. The respondents were also asked for their household incomes.

Our main finding is that income is only important in determining ownership for a small number of the goods we asked about (e.g., vacation homes); for most goods, planned usage was the primary driver, thus supporting our basic modeling framework. In addition, looking across the population, those goods that are owned more frequently are rented less frequently. We also find that goods that have unpredictable usage and goods that are being used in small chunks of time are more likely to be owned, supporting our claim that chunkiness and predictability matter.

As the sharing economy is a relatively recent phenomenon, we conclude our paper with some thoughts on how P2P rental markets might evolve. Our model considers a single homogeneous good, and, although we show surplus increases, a key welfare implication of P2P rental markets could be to facilitate greater diversity in goods offered and consumed. Beyond the direct utility this diversification provides, it might also increase the stock of people with direct experience with a particular good, which, combined with the continued proliferation of consumer-generated reviews and ratings, might stimulate quality improvements. In that same vein, producers of goods might do more than simply improve quality—they might also explicitly modify their goods to make them more amenable to rental.

The rest of the paper is organized as follows. Section 2 explores the reasons behind the recent emergence of P2P rental markets and reviews extant work on their economic effects. Section 3 develops the model and presents the main results about equilibria. Section 4 examines the implications of rentals for consumers' consumption, ownership, and surplus. Section 5 extends the base model by adding BTM costs. Section 6 examines extensions and discusses the managerial implications of our findings. Section 7 offers a test of the main modeling assumptions and empirically examines the temporal division aspect of BTM costs. Section 8 concludes with thoughts on directions for future research.

## 2. The Rise of P2P Rental Markets 2.1. Explanatory Factors

The economic rationale for P2P rental markets is that owners of most durable goods use them substantially less than 100% of the time. This underutilization generates excess capacity that can then be rented out to nonowners who would like to use the good, but not enough to purchase it.<sup>3</sup> Given the obvious rationale for these kinds of transactions, sharing is not a recent phenomenon.<sup>4</sup> But if sharing makes economic sense, then why have P2P rental markets begun to flourish only in recent years? We argue that the emergence of P2P markets could only happen at the confluence of two significant innovations that substantially decreased transaction costs.

The first reason is a number of technological advances that entrepreneurs have taken advantage of in building these platforms. Chief amongst these technological leaps are the maturation and increasing penetration of the Internet and the proliferation of smartphones with high-resolution digital cameras. These new capabilities enable would-be trading partners to find and assess each other and the goods being traded more efficiently. For example, Uber is only possible because both sides of the market can find each other and also carry with them taximeters (when running the appropriate software) at all times: A smartphone enabled with GPS technology allows for the precise measurement of distance traveled. In fact, this computer-mediated approach works better

than the traditional taximeter in that both parties can verify that the best route was taken (Liu et al. 2018). Similarly, Airbnb benefits greatly from the proliferation of high-resolution digital cameras that make it easy for parties to inspect goods ex ante and leave credible reviews ex post.

The second, often understated, reason behind the decrease in transaction costs and the subsequent proliferation of P2P rental markets is that these markets have stood on the shoulders of their electronic commerce predecessors, such as eBay and Amazon. There are now more than 20 years of accumulated industrial experience in building online marketplaces and solving their fundamental problems. The creator of a potential P2P rental market can easily draw upon this experience. At the same time, several aspects of these fundamental problems are different in the P2P context, requiring innovative solutions.

Online markets generally lack the market-thickening mechanisms available in physical markets, such as coordinating on time and geography.<sup>5</sup> Online marketplaces compensate by creating taxonomies and extensively classifying goods. A complementary approach is to use search algorithms and recommendation systems (Resnick and Varian 1997, Adomavicius and Tuzhilin 2005). These approaches are particularly important in P2P rental markets, because both the goods being rented and consumers' preferences for these goods are often highly differentiated, making the matching aspect more important.<sup>6</sup> P2P rental-market platforms continue to invest heavily in research designed to improve matching, some of it in collaboration with economists (Athey and Luca 2019). For example, Horton (2017) shows that recommending workers to employers in an online labor market increases the job-fill rate by 20%. Fradkin (2017) estimates that personalized recommendations could improve match rates by 10% on Airbnb.

Even if they find a potential trading partner, online market participants must decide whether to trust the counterparty. As such, a key challenge in all markets is facilitating trust among strangers. This problem is acute in P2P rental markets, given the "opportunity" renters have to misuse or destroy the owners' capital; in most markets, the buyer's "type" matters little to the seller, but in rental markets, the buyer's type can be critical. One practical solution is bilateral reputation systems, which convey information on seller and buyer types by essentially digitizing word-of-mouth information to reduce moral hazard (Dellarocas 2003). A substantial empirical literature characterizes the importance of reputation systems to the functioning of online markets (Resnick et al. 2000, Resnick and Zeckhauser 2002, Cabral and Hortaçsu 2010, Moreno and Terwiesch 2014).

Honest reputational information can be hard to elicit, and a substantial literature documents ongoing efforts by platforms to fix common problems with reputation systems. Topics include: reducing the role of reciprocity (Bolton et al. 2013); incentivizing the provision of feedback (Fradkin et al. 2018); introducing new signals of quality, such as badges or other constructed measures (Nosko and Tadelis 2015, Hui et al. 2016, Barach et al. 2020); addressing the incentives for review fraud (Mayzlin et al. 2014, Luca and Zervas 2016); and dealing with the tendency toward inflated reputations (Filippas et al. 2018). The rise of social networks, such as Facebook, has also given platforms new opportunities to inject information into the platform that parties can use to decide whether to contract (Holtz et al. 2017).

Sellers in online platforms are often individuals and lack the resources of firms organized around selling goods. This creates a number of "practical" transaction costs—individuals typically lack marketing budgets and expertise, ways of accepting payments that are convenient for customers, standard contracts and procedures to draw upon, well-adapted insurance products, procedures and facilities for resetting goods after use, and so on. Individual participants would find it too costly—or even impossible—to build and maintain these functionalities themselves.<sup>7</sup>

To reduce transaction costs, and close these gaps, P2P rental markets give individual owners resources that are available to traditional firms. Platforms can do this because they enjoy scale economies for many costly tasks compared with individual owners. For example, platforms handle credit card payments, create tools for "self-serve" marketing (such as through attractive profile pages), and engage in general platform marketing to bring renters to the platform. Furthermore, platforms also create software tools that let owners manage their availability, learn about the attributes of potential renters, and so on.<sup>8</sup>

### 2.2. Previous Work on Economic Effects of P2P Rental Markets

Several papers try to understand various facets of online markets. Einav et al. (2016) develop a model where rental platforms reduce entry costs for individual providers, for whom it would have previously been unprofitable to enter the market. Einav et al. also stress that much of the increase in surplus is due to fact that the added supply is highly elastic, especially in markets where demand is highly variable. Farronato and Fradkin (2018) verify this claim empirically in the case of home-sharing.

Benjaafar et al. (2018) consider the ownership choice with and without the possibility of P2P rentals, with participants differing in their expected usage. This paper differs from ours in at least two important

ways. First, Benjaafar et al. explicitly consider the matching aspect of these markets, modeling how a participant's utility from being an owner or renter can depend on the possibility of finding the appropriate counterparty. For some questions, these considerations are likely to be important, but for others—say, in markets where platform-pricing choices clear the market—the matching aspect is likely less important. Second, in our model, owners and renters decide how intensively to use a good in light of the rental rate (or, in the case of owners, the opportunity cost created by the rental market).

Another related paper is Fraiberger and Sundararajan (2015), who offer a calibrated model of the P2P rental market, focusing on short-term rentals of cars. They model consumers choosing among ownership, rental, and nonparticipation, and find that the introduction of sharing would decrease ownership but increase utilization. As in our model, the biggest gains in surplus come to previous nonowners who gain access to the good.

Previous work has examined the effects of entry of online platforms on offline competitors (Seamans and Zhu 2013, Kroft and Pope 2014). As sharing-economy markets affected several industries, much of the early literature has focused on identifying economic effects on incumbents. For example, Zervas et al. (2017) exploit the natural experiment created by the introduction of Airbnb in Texas and show that a 10% increase in Airbnb supply resulted in a 0.35% drop in monthly hotel revenues, with lower-priced accommodation options bearing a larger percentage of this decrease.

Although the effects of new sharing-economy entrants can be sizable, the waxing and waning of various industries does not constitute market failure. In contrast, as sharing-economy platforms blur the lines between the personal and the professional, they create new social costs and benefits. Edelman and Geradin (2015) discuss the regulatory-policy implications of sharing-economy companies using the traditional "market-failure" framework that motivates much of public economics. An example is found in the case of home-sharing, where residential houses now become mixed-use real estate, creating negative externalities that can lead to market failure, and which previous public policy responses are not fit to address (Filippas and Horton 2018).

# 3. A Model of the Introduction of a P2P Rental Market

#### 3.1. Consumption and Ownership Decisions

Someone has to own before anyone can share. And to have someone with whom to share, someone has to not own but still want to use the good, at least some of the time. To explain consumers' ownership decisions, we assume that goods can be thought of as having an intensive margin of usage—that is, how much a good

is used—which drives the extensive margin decision—that is, ownership. Individuals differ in their intensive margin of usage, and, hence, in the utility they derive from the good. The assumption that consumers consider the time required to use a good in making their consumption plan follows Becker (1965) in spirit. 9

Every consumer has a unit of time to allocate to various activities. Some of these activities involve using the good, and consumers have to decide on the time  $x \in [0,1]$  for such use. By using the good, a consumer receives a benefit of  $2\alpha x$ , where  $\alpha \in (0,1)$  also differs amongst individuals. The consumer also incurs a cost of  $x^2$ , which can be thought of as the opportunity cost of time, increasing in the time spent with the good rather than with the best alternatives. The consumer's utility from using the good is then  $b(x;\alpha) = 2\alpha x - x^2$ . Therefore, the optimal usage and utility for a consumer of type  $\alpha$  is

$$x^*(\alpha) = \alpha, \quad u^*(\alpha) = \alpha^2. \tag{1}$$

Note that  $\alpha$  admits the convenient interpretation of the fraction of time an owner would use the good.

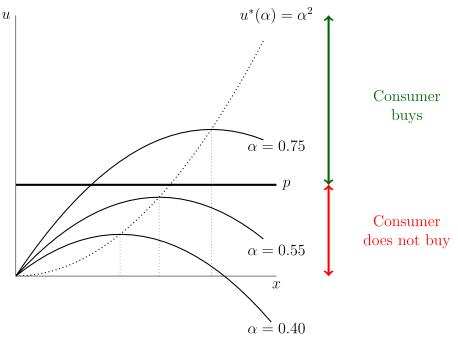
Assume for now that the price of the good is exogenously set to p > 0. Consumers with valuation  $\alpha$  such that  $\alpha^2 > p$  will buy the good and become owners, and all other consumers will choose to live without the good. In the absence of a rental market, the determinants of ownership are the purchase price p and the individual's valuation  $\alpha$ . Figure 1 illustrates

the consumer's decision problem, showing the utility from various levels of usage depending on a consumer's valuation  $\alpha$ . An owners' utility falls along the curve traced out by  $x^2$ .

In what follows, we assume without loss of generality that the market consists of a unit mass of consumers, whose valuations follow some distribution  $F:[0,1] \to [0,1]$ . The ownership of the good at price  $p \in [0,1]$  is then  $\Pr(\alpha^2 \ge p) = 1 - F(\sqrt{p})$ , which yields a convex, downward-sloping demand curve.

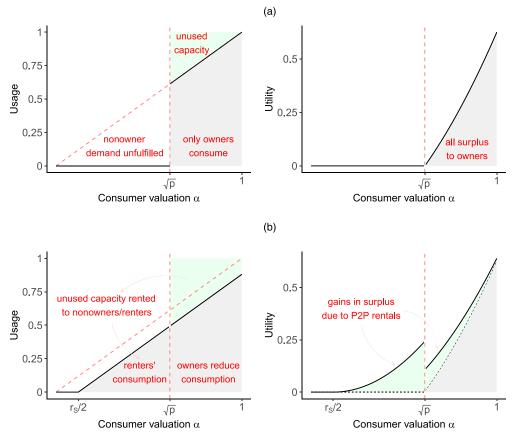
In Figure 2, we illustrate the market configuration prior to the emergence of the P2P rental market, as well as how the market subsequently adjusts, for the case of uniformly distributed valuations on the unit interval—that is,  $\alpha \sim U[0,1]^{10}$  In the left panel of Figure 2(a), we plot the usage of consumers against their valuation for the good. The marginal nonowner has valuation  $\sqrt{p}$ , with all higher-valuation users owning the good, but not using it all the time, thereby having unused capacity. All lower-valuation users do not purchase the good, despite having a positive valuation. The right panel of Figure 2(a) plots the utility of consumers against their valuation for the good. The utility of owners is increasing in their valuation, and nonowners obtain zero utility. Before rentals are possible, only owners with sufficiently high valuations consume, and, hence, only these owners obtain some benefit from the focal product.





*Notes.* This figure illustrates the utility derived from different levels of usage of a good, with individuals differing in their values from usage based on their  $\alpha$  parameters.

**Figure 2.** (Color online) Consumer Usage, Renting, and Utilities Without Rentals, and in the Short-Run Equilibrium of the P2P Rental Market, for the Case of Uniformly Distributed Consumer Valuations



Notes. This figure plots consumers' usage, renting, and utilities, before and after the introduction of the P2P rental market. It illustrates the case of uniformly distributed valuations on the unit interval, and  $p = \frac{3}{8}$ . (a) The consumers' usage (left) and utilities (right) before the introduction of the P2P rental market. In its left panel, the gray shaded area depicts the consumption of the good, and the green shaded area depicts the unused capacity. In its right panel, the gray shaded area depicts the corresponding utility. (b) The consumers' usage and renting (left) and utilities (right) in the short-run equilibrium of the P2P rental market. In its left panel, the gray shaded area depicts the consumption of the good. Note that nonowners' consumption is equal to the unused capacity (green shaded area), as a glut does not occur. In its right panel, the green shaded area depicts the surplus gains to consumers in the short-run equilibrium.

### 3.2. Consumption and Ownership Decisions with P2P Rentals

Now, posit that through some technological advance, it becomes possible for owners to rent their excess capacity to nonowners. With rentals being possible, owners with valuation  $\alpha$  are able to immediately rent out their  $1-\alpha$  unused capacity, plus whatever additional amount that they choose to make available. The existence of the rental option may incentivize owners to economize on their usage in order to earn rental income.

Assume that owners of the good can provide their unused quantities to the market at a rental rate r, where the rental period is the lifetime of the asset. <sup>12</sup> An owner's problem becomes to select the optimal personal usage

$$x_{O}(r;\alpha) = \underset{x \in [0,1]}{\arg \max} \underbrace{\frac{2\alpha x - x^{2}}{\text{consumption util.}}} + \underbrace{\frac{r(1-x)}{\text{rental income}}}$$
$$= \max \left\{0, \alpha - \frac{r}{2}\right\}, \tag{2}$$

which yields utility

$$u_{\rm O}(r;\alpha) = \alpha^2 - \alpha r + \frac{r^2}{4} + r - p.$$
 (3)

In the presence of the rental market, owners of the good reduce their usage to gain the benefits of sharing. Owners are never worse off than they were before the rental option, as they can choose not to participate in the P2P rental market.

Nonowners can choose to become renters. At rental rate r, a renter's problem is

$$x_{R}(r;\alpha) = \underset{x \in [0,1]}{\arg \max} \quad 2\alpha x - x^{2} - \underbrace{rx}_{\text{rental cost}}$$
$$= \max \left\{0, \alpha - \frac{r}{2}\right\}, \tag{4}$$

through which a renter obtains utility

$$u_R(r;\alpha) = \alpha^2 - \alpha r + \frac{r^2}{4}.$$
 (5)

With P2P rentals, nonowners can consume the good some of the time, and, hence, reap higher utility. However, not all nonowners benefit, as those with valuations  $\alpha < r/2$  remain excluded from consumption, and their utility remains unchanged.

#### 3.3. Short-Run Equilibrium (Fixed Ownership)

To examine the short-run effects of the emergence of a P2P rental market, we assume that original purchase decisions are fixed: Owners cannot become renters, and nonowners cannot buy the good to become owners.

With ownership being fixed, the short-run equilibrium is characterized by the equilibrium market rental rate  $r_S$ . The highest-valuation potential renter is the one who was previously indifferent between owning and not owning the good, and, hence, for any quantity to be rented,  $r_S \leq 2\sqrt{p}$ . As owners can make their capacity available on the market without costs, owners have an incentive to rent out their good if  $r_S \geq 0$ . The short-run rental market is, hence, supported so long as p > 0.

The supply offered by owners in the rental market at rental rate *r* is

$$S(r; \sqrt{p}) = \int_{\sqrt{p}}^{1} \left(1 - \alpha + \frac{r}{2}\right) dF(\alpha). \tag{6}$$

As one would expect, supply increases in r, as owners further reduce, thereby making more capacity available in the rental market.

Similarly, renter demand for the good is

$$D(r; \sqrt{p}) = \begin{cases} 0, & \text{for } r > 2\sqrt{p} \\ \int_{r/2}^{\sqrt{p}} \left(\alpha - \frac{r}{2}\right) dF(\alpha), & \text{for } r \le 2\sqrt{p}. \end{cases}$$
 (7)

Demand decreases in r, as the renting activity narrows both in size and in intensity: Fewer nonowners become renters, as the marginal renter's valuation  $\alpha$  is equal to r/2, and nonowners who become renters rent less.

The short-run market-clearing process depends on the distribution of users' valuations for the good and the purchase price of the good. The market can clear in the short run in two distinct ways: (i) a glut, with  $r_S = 0$ , and (ii) an "economizing" solution, with  $r_S > 0$ . The glut case arises when the unused capacity exceeds the maximum demand for rentals. Let  $S_0 = S(0; \sqrt{p})$  denote the minimum available supply—that is, the total amount of unused capacity before renting was an option. This is the amount of capacity that could be made available on the rental market, even if owners had no incentive to reduce their usage of the good (r = 0). Similarly, let  $D_0 = D(0; \sqrt{p})$  denote the maximum demand—that is, the demand under r = 0. Unused capacity exceeds the maximum demand

for rentals when  $S_0 \ge D_0$ , which can be usefully rewritten as

$$\underbrace{\int_{\sqrt{p}}^{1} dF(\alpha)}_{\text{total available capacity}} \ge \mathbb{E}[\alpha]. \tag{8}$$

In words, a glut occurs when the total capacity of the good under the current ownership level exceeds the total population demand for consuming the good. Because the unused capacity of the good from owners is enough to fulfill the demand of all would-be renters—and making the unused capacity available on the market is costless—owners compete on rental prices, and the market-clearing rental rate is  $r_S = 0$ .

The economizing case occurs when the unused capacity is less than the maximum rental demand, and a positive market-clearing rental rate  $r_S$  is needed to clear the market. Owners then have the incentive not only to rent out their  $1-\alpha$  excess capacity, but also to reduce their usage to supply more of their good to the rental market. As such, owners now essentially choose "production" quantities, and the market clears at the rental rate  $r_S \in (0,2\sqrt{p})$  for which demand equals supply—that is,  $S(r_S;\sqrt{p})=D(r_S;\sqrt{p})$ .

Given the monotonicity and continuity of the supply and demand curves (see Equations (6) and (7)), it immediately follows that the equilibrium is unique. The short-run equilibrium rental rate  $r_S$  is increasing in p, as more high-valuation would-be renters enter the demand pool, while the owners with the highest capacities opt out of the supplier pool.

Returning to Figure 2, panel (b) shows how consumers adjust to the emergence of the P2P rental market in the short run. In the left panel of Figure 2(b), we see that owners can now rent their unused capacity to nonowners. For the parameter configuration of Figure 2, owners rent out all of their previous excess capacity and further economize on their consumption to take advantage of the rental market. Nonowners with valuations higher than  $r_S/2$  now consume the good.

The right panel of Figure 2(b) plots the surplus changes in the short-run equilibrium of the P2P rental market. Nonowners closer to the extensive margin see the largest increases in utility, as they value the good more, and, hence, consume more of it. Owners closer to the extensive margin also see the greatest increases in utility, because they have more idle capacity to rent out (see Equation (1)). For the parameter configuration chosen, owners near the extensive margin, although made better off by the P2P rental market, are not as well off as nonowners near the extensive margin. This reflects the fact that, for the parameter values used, the short-run rental rate is lower than the purchase price of the good: Even though consumption

is now "smooth" in valuation, nonowners near the extensive margin consume for a lower price than owners near the extensive margin. This gap will be important when considering the long-run changes in the market, as it will incentivize some owners to revise their ownership decisions.

#### 3.4. Long-Run Equilibrium (Revised Ownership)

We now consider what happens in the long run, when both owners and nonowners can revise their ownership decisions. In real-life markets, the long-run equilibrium will emerge through good depreciation and replacement, as well as through consumers aging in and out of the product market.

Let  $r_L$  be the long-run equilibrium rental rate, and assume that changes in ownership do not change p. Whether consumers will choose to become owners or opt for renting the good will depend on the comparison of their corresponding utilities. From Equations (3) and (5), which hold generally, we get:

$$u_O(r;\alpha) - u_R(r;\alpha) = r - p. \tag{9}$$

From Equation (9), we see that if  $r_L > p$ , every consumer wants to own the good, whereas if  $r_L < p$ , every consumer wants to rent the good. Consequently, the long-run equilibrium rental rate equals the purchase price—that is,

$$r_L = p. (10)$$

In the long-run P2P rental equilibrium, the rental rate equals the product market purchase price, and ownership does not depend on either usage patterns or valuation. Owners and renters must receive the same utility at the margin, and so the P2P rental market decouples individual preferences from ownership in the long run.

Although ownership is decoupled from valuation in the long-run equilibrium, to derive the equilibrium ownership, we will assume that there is some  $\alpha_L$ , such that consumers with  $\alpha \geq \alpha_L$  will become owners in equilibrium. Let  $\theta = 1 - F(\alpha_L)$  be the equilibrium ownership level, which is also the total available product capacity. For the market to clear in equilibrium,  $S(p; \alpha_L) = D(p; \alpha_L)$ , from which we get

$$\theta = \underbrace{\int_{p/2}^{1} \left(\alpha - \frac{p}{2}\right) dF(\alpha)}_{\text{number of owners}}.$$
 (11)

From Equations (10) and (11), we can see that, as the purchase price of the good increases, then, all other factors equal, the long-run equilibrium rental rate increases and ownership decreases.

We illustrate some of the key market-level differences between the short- and long-run equilibria in Figure 3, for the case of uniformly distributed valuations

and for different purchase prices. In each panel, we plot a market outcome—the rental rate, the fraction of consumers owning the good, and the change in aggregate consumer surplus—versus the purchase price. The dashed line depicts short-run equilibrium quantities, and the solid line depicts long-run equilibrium quantities.

In Figure 3(a), we plot the rental rate versus the good's purchase price. Both the short- and the long-run rental rates are nondecreasing in the purchase price. The long-run rental rate is equal to the purchase price, but the short-run rental rate can be either higher or lower—and is at zero in the "glut" region. Figure 3(b) depicts the fraction of consumers owning in the short and the long run. Although ownership is decreasing in price, the price where the short-run and long-run rental rates are the same divides the market into regions where ownership increases or decreases relative to the presharing status quo.

#### 4. Economic Effects for Consumers

### 4.1. Using, Renting, and the Distributional Consequences

Following the introduction of the P2P rental option, owners decrease their consumption, from  $x^*(\alpha) = \alpha$  to  $x_O(r;\alpha) = \alpha - \frac{r}{2}$ . Although owners' utility from consuming the good decreases, their utility from renting increases by a greater amount. The net increase equals

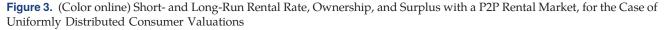
$$\Delta u_{\rm O} = (1 - \alpha)r + \frac{r^2}{4}.$$
 (12)

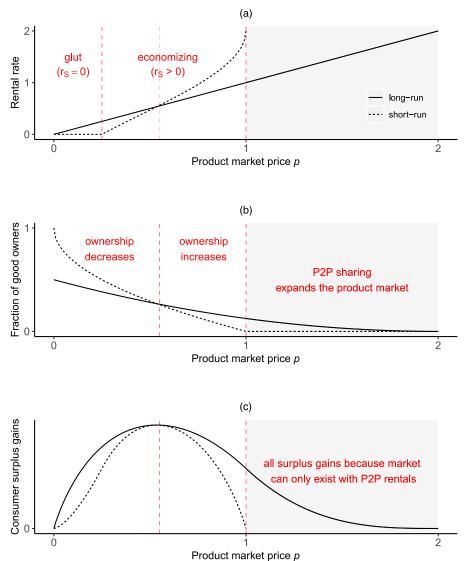
From Equation (12), we see that if r>0, then  $\Delta u_O>0$ ; hence, the utility of all owners increases. As  $\frac{d\Delta u_O}{d\alpha}<0$ , owners with low valuations obtain the greatest benefits from renting out their goods: As usage is analogous to valuation, owners with low valuations have more excess capacity to rent out. If the short-run rental rate  $r_S$  is lower than the purchase price p, then the rental rate increases in the long-run equilibrium—that is,  $r_L>r_S$ . Consequently, owners see their utility further increase in the long run, as they rent out their excess capacity at a higher price. The opposite holds in the case where the short-run rental rate exceeds the purchase price.

With P2P rentals, nonowners—who previously obtained zero utility—can become renters and consume some of the good, increasing their consumption from 0 to  $x_R(r;\alpha) = \alpha - \frac{r}{2}$ , and obtaining utility

$$\Delta u_R = \left(\alpha - \frac{r}{2}\right)^2. \tag{13}$$

Unlike owners, it is the higher-valuation renters who benefit most from the introduction of the P2P rental option. As such, if the short-run rental rate  $r_S$  is lower than the purchase price p, renters see their utility





Notes. This figure plots short- and long-run rental market outcomes after the introduction of the P2P rental market, for the case of uniformly distributed consumer valuations on the unit interval—that is,  $\alpha \sim U[0,1]$ . The short-run equilibrium is indicated by the dashed line, and the long-run equilibrium by the solid line. In the short run, a glut occurs if  $p \le 1/4$  and  $r_S = 0$ ; otherwise, the market clears at  $r_S = 2(1 - \sqrt{2}\sqrt{1 - \sqrt{p}})$ . In the long-run equilibrium,  $r_L = p$ , and ownership is  $\theta = \frac{1}{8}(2 - p)^2$ . (a) Market-clearing rental rate in the short and long run. (b) Product ownership in the short and long run. (c) Aggregate consumer surplus gains in the short and long run. In all panels, the shaded area denotes the market expansion region due to the P2P rental option.

decrease in the long run (and vice versa), relative to the short-run equilibrium, but their utility is still higher than the presharing status quo. The rental option does not benefit every nonowner: Nonowners with very low valuations will still not consume any of the good.

The biggest beneficiaries from the emergence of the P2P rental market are consumers near the extensive margin—that is, the breakeven point for ownership. In the short run, these consumers see their utilities increase the most, as they constitute the highest-valuation nonowners and the lowest-valuation owners (see Equations (12) and (13)). In the long run, at-the-margin

consumers who revise their ownership see the largest utility gains: Maintaining their ownership status quo is made more attractive than without the P2P rental option, and, hence, consumers who revise their ownership decisions are made even better off.

It is worthwhile noting that owners never rent out their entire capacity. This commonly cited "pathological" outcome never occurs, as owners have higher valuations than renters, and any price that would incentivize owners to rent out their entire capacity would be met with zero demand.<sup>14</sup> Furthermore, owners always use the good more than renters (see

Equations (2) and (4)). As such, total consumption of the good strictly increases following the emergence of a P2P rental market.

#### 4.2. Owning

Some commentators on the sharing economy have argued that the emergence of P2P rental markets would unambiguously reduce ownership. Their argument assumes that there is a fixed amount of consumption for goods—a "lump of consumption"—and that when unused goods are pulled into the market, demand can be met with fewer goods owned.

Our model shows that reduced ownership may or may not follow and identifies the condition leading to decreased and increased ownership. Ownership decreases in the long run if the short-run equilibrium rental rate  $r_s$  is lower than the purchase price p, and vice versa. If the short-run rental rate is below the purchase price, it is attractive for some owners to abandon ownership and become renters. In this case, rental demand for the good grows, and rental prices increase in the long run. Conversely, if the short-run rental rate is higher than the purchase price, some current renters are better off purchasing the good; hence, ownership increases in the long run.

Although ownership can go either way in a P2P rental market, sharing always has a market-expanding effect, in the sense that the sharing option can increase the price at which there is nonzero demand for purchasing a good. The market-expansion property is depicted by the shaded area in Figure 3. Before the rental market emerges, the highest price that would be met with positive demand for the good is p = 1. In the long-run equilibrium of the P2P market, however, consumers demand  $\alpha - p/2$ , and, hence, a market can be supported up to p = 2 (see Equation (2)).

#### 4.3. Surplus

The aggregate consumer surplus before the rental option is introduced is

$$U_0 = \int_{\sqrt{p}}^{1} (\alpha^2 - p) dF(\alpha). \tag{14}$$

After the P2P rental option emerges, the short-run consumer surplus becomes

$$U_{S} = U_{0} + \underbrace{\int_{\sqrt{p}}^{1} \left(1 - \alpha + \frac{r_{S}}{4}\right) r_{S} dF(\alpha)}_{\text{increase in owners' utility}} + \underbrace{\int_{r_{S}/2}^{\sqrt{p}} \left(\alpha - \frac{r_{S}}{2}\right)^{2} dF(\alpha)}_{\text{increase in non-owners' utility}}.$$
(15)

It is straightforward to show that  $U_S \ge U_0$ : owners put underutilized capacity to use and nonowners consume more of the good. As the rental rate  $r_S$  multiplies the surplus term for owners, in the case of a glut  $(r_S = 0)$ , all market gains accrue to renters, and the utility of owners does not increase relative to the pre-P2P rental market status quo.

It is worthwhile noting that the greatest gains in short-run surplus are obtained when nonowners value the good nearly as highly as owners—that is, when the valuation distribution function F has significant mass around  $\sqrt{p}$ . This suggests that product markets where income—rather than taste or planned usage—primarily explains ownership can benefit the most from the existence of a P2P rental option. To see why, assume that each consumer also has a budget constraint  $\bar{p} \sim G$ , such that  $\bar{p}$  is uncorrelated with  $\alpha$ , and a consumer purchases the good only if  $\alpha' = \min\{\alpha, \sqrt{\bar{p}}\}\$ exceeds  $\sqrt{p}$  (see Equation (1)). A direct implication of the budget constraint is that some consumers with valuations exceeding  $\sqrt{p}$ , and who would otherwise buy the good, are excluded from consumption; the emergence of the P2P rental market allows these high-valuation consumers to obtain high utilities from renting the good.

The long-run consumer surplus with P2P rentals is

$$U_L = \int_{p/2}^1 \left(\alpha - \frac{p}{2}\right)^2 dF(\alpha). \tag{16}$$

This formula harkens back to Equation (1)—that is,  $u^*(\alpha) = \alpha^2$ : all rental payments can be ignored because they are simply transfers between owners and renters. Furthermore, note that although ownership may either increase or decrease in the long-run equilibrium, we do not have to explicitly account for this effect in the calculation of  $U_L$ : the reason is that the sharing option decouples consumption from ownership, and the consumption of both owners and renters depends only on their valuations for the good, and the rental rate.

We can show that  $U_L \ge U_S$ —that is, that the aggregate consumer surplus further increases in the long-run equilibrium of the P2P rental market. To calculate the change in total consumer surplus, we can ignore changes in rental rates, as the corresponding changes in rental incomes and expenditures for consumers that did not revise their ownership, as these changes simply constitute transfers. As such, we need focus only on consumers who revise their ownership decisions. Consumers revise their ownership decisions because doing so increases their utilities. Hence, their actions are surplus-improving.

The highest short- and long-run surplus gains are obtained when  $r_S = r_L = p$ . Let  $\Delta U(p) = U_L(p) - U_0(p)$ .

Clearly,  $\Delta U(0) = 0$ , as the P2P rental option is of no benefit when a good can be purchased at no cost. The first-order derivative of the surplus gains yields

$$\frac{d}{dp}\Delta U(p) = \underbrace{\int_{\sqrt{p}}^{1} dF(\alpha)}_{\text{pre-P2P rental capacity}} - \underbrace{\int_{p/2}^{1} \left(\alpha - \frac{p}{2}\right) dF(\alpha)}_{\text{pre-parameter with PSP and decomposition wit$$

If  $r_S > p$ , ownership decreases in the long-run equilibrium, which implies that the pre-P2P rental market capacity exceeds the total consumption of the good in the long-run market equilibrium, and, hence,  $\frac{d}{dp}\Delta U(p) > 0$ . Similarly, if  $r_S < p$ , then  $\frac{d}{dp}\Delta U(p) < 0$ . Therefore, Equation (17) implies that the long-run surplus gains are maximized when no consumers revise their ownership decisions in the long run. Furthermore, as  $U_S \ge U_L$ , with the equality holding only when no consumers revise their ownership decisions, short-run surplus gains are also maximized when  $r_S = p$ .

These results are graphically depicted in Figure 3(c), for the case of uniformly distributed consumer valuations. There exist consumer surplus gains in the short-run equilibrium, and these gains further increase in the long-run equilibrium. Equality holds only when no consumers revise their ownership decisions in the long run—that is, when  $r_S = p$ , in which case, both the maximum short- and long-run surplus gains are obtained. An additional source of surplus is found in the market-expanding region, depicted in the shaded area, where demand would be zero in the absence of a P2P rental market. This kind of surplus is fundamentally different from the previous cases and is not captured in the formulation of Equation (16).

A complete assessment of the surplus implications of P2P rentals would necessarily consider industryspecific factors. As the consumption of the focal good increases, so will the consumption of complementary goods and labor, which further increase surplus. However, increased consumption of goods with negative externalities—say, an Airbnb rental in a building creates unwanted disturbance to neighbors—may lead to a decrease in surplus, and possibly to a market failure (Filippas and Horton 2018). Another assumption in our surplus calculations is that there exist no pecuniary externalities—that is, that the purchase price of the focal good does not increase following the introduction of P2P rentals. Price changes in markets can have important practical and distributional consequences, but they have traditionally been viewed as neutral from an efficiency standpoint: Every transaction has both a buyer and a seller, and, hence, pecuniary externalities constitute transfers and are of little policy import. We further discuss this point in Section 6.1.

#### 5. Bring-to-Market Costs

We have thus far assumed that owners can rent out their unused capacity at zero cost. We next extend our model by assuming that owners incur "bring-tomarket" costs. Some BTM costs are straightforward: labor costs for goods that require a labor input, complementary consumables, and asset depreciation from use. For example, driving with Uber requires both labor and gas and increases the mileage on a car. BTM costs in most contexts also include the transaction costs inherent in finding trading partners, coming to terms, executing payments, and handing off the good. An Airbnb rental, for example, requires finding and dealing with the customer, cleaning the unit, and passing out the keys. The time it takes to reset a good is essentially capacity that cannot be sold. A big part of what sharing-economy platforms do in practice is try to reduce this lost time—for example, ride-sharing companies work to improve dispatch procedures to raise driver utilization, or the time spent with paying customers (Hall et al. 2019).

Goods generally differ in their BTM costs, and these differences, in turn, affect whether a P2P rental market is feasible and, if so, its characteristics. The relative significance of the different components of BTM costs is determined by the attributes of the goods being rented. For example, one such attribute is how amenable a good is to "temporal division." Goods for which usage can be planned or easily adjusted are presumably easier to rent out. Similarly, goods that are used in large chunks of time-with no use in between—can presumably be rented out more easily than goods whose optimal usage is broken up into many small chunks of time. We examine how these attributes affect BTM costs in Section 6.4 and measure how amenable various goods are to temporal division in Section 7. To start, we will stay very general and simply assume some BTM cost proportional to the amount rented out.

Owners incur BTM costs at rate  $\gamma$ , linear in the amount of that they try to rent, and of the same magnitude for all owners. The owners' consumption problem becomes

$$x_{O}(r;\alpha) = \underset{x \in [0,1]}{\arg \max 2\alpha x - x^{2}} + \underbrace{(r - \gamma)(1 - x)}_{\text{rental income}} = \max \left\{0, \alpha - \frac{r - \gamma}{2}\right\}.$$
(18)

With BTM costs, renting becomes less profitable. As a result, owners use the good more, and make less

available on the P2P rental market. Owners' utility becomes

$$u_O(r;\alpha) = \alpha^2 - p + \left(1 - \alpha + \frac{r - \gamma}{4}\right)(r - \gamma). \tag{19}$$

Equation (19) shows that increases in  $\gamma$  result in larger decreases in the utility of lower-valuation owners. The reason is that owners with lower valuations use the good less and have more excess capacity that they rent out through the P2P rental market. As BTM costs increase, these owners incur larger utility losses. The renters' decision problem is unaffected, in the sense that they only respond to the rental rate r (see Equations (4) and (5)). Of course, r is affected by the BTM costs. <sup>17</sup>

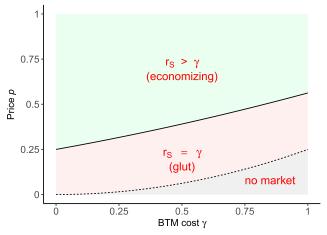
#### 5.1. Market Emergence and Short-Run Equilibria

Given BTM costs, some product markets will not support an associated P2P rental market. To see why, consider the marginal nonowner—that is, the highestvaluation potential renter, who was previously indifferent between owning and not owning the good. The valuation of the marginal nonowner is  $\sqrt{p}$ , and, hence, for rentals demand to be positive,  $r \leq 2\sqrt{p}$ . As owners have an incentive to rent only if  $r \ge \gamma$ , the necessary condition for a P2P rental market to emerge is  $\gamma \leq 2\sqrt{p}$ . In words, when the price of a good is so low that nearly everyone owns it and there are BTM costs, there will not be a sufficient pool of nonowners. For example, nearly every household owns a pair of scissors, and despite being used very infrequently (on average, probably seconds a day), there is not a latent pool of nonowners who would like access to the scissors of owners. If a P2P rental market can be supported, then the short-run market-clearing process is similar to the  $\gamma = 0$  case.

For a given BTM cost, a glut is more likely to occur in the short-run equilibrium if the good's purchase price is low. The reason is that for low prices, the pool of owners is larger, and, hence, the idle supply is more likely to exceed the demand for rentals. As prices increase, fewer consumers own the good, and more consumers want to rent it. The glut disappears, and, in the economizing region, owners will begin reducing their consumption to rent out their good more.

Figure 4 illustrates this result for the case of uniformly distributed consumer valuations. The BTM cost  $\gamma$  is plotted on the x axis, and the good's purchase price p is plotted on the y axis. For fixed BTM costs and high enough purchase price, few owners own they good, and these owners reduce their consumption when a P2P rental market emerges. As purchase prices decrease, the idle capacity exceeds the demand for rentals, and a glut occurs. Furthermore, if the purchase price is sufficiently low, owners would incur losses to rent out the good, and so a P2P rental

**Figure 4.** (Color online) Short-Run Market Outcomes with BTM Costs



*Notes.* This figure depicts the possible short-run outcomes of the P2P rental market as a function of the BTM costs  $\gamma$  and the purchase price p, for the case of uniformly distributed consumer valuations on the unit interval. A market fails to emerge for  $\gamma \leq 2\sqrt{p}$ . If a market emerges and  $\sqrt{p} \leq \frac{1}{2} + \frac{\gamma}{4}$ , a glut results, and  $r_S = \gamma$ . Otherwise, the demand for renting the good is higher than the unused capacity, owners decrease their usage, and the market clears at  $r_S = 2 - 2\sqrt{(1 - \sqrt{p})(2 - \gamma)}$ .

market does not emerge. It is worthwhile noting that, in the long-run equilibrium, the "no market" region is identical, but economizing and glut regions no longer exist (see Section 4).

#### 5.2. Ownership

BTM costs affect who owns and who rents. Consumers with higher valuations now tilt toward ownership, whereas consumers with low valuations tilt toward renting. The economic rationale behind this separation result is that consumers with higher valuations want to use the good more, and because they bear no BTM costs from own-consumption, they find ownership relatively more attractive than renting. The sharing option decouples preferences—consumer valuations for the good—from ownership decisions, if BTM costs are zero, and introducing positive BTM costs couples preferences and ownership again. Of course, this directly depends on the nature of the BTM costs and may be reversed if alternative cost structures are assumed. For example, if there are diminishing costs to renting or large fixed costs, ownership may revert to lower-valuation consumers. We further discuss the implications of alternative BTM cost structures in Section 6.3.

#### 5.3. Pass-Through

Rental rates increase in BTM costs because rental supply decreases, while demand remains the same. However, there is incomplete pass-through of the BTM costs to the rental price, both in the short and the long run. The argument that BTM costs are less than

fully passed through becomes intuitive if we consider that  $\gamma$  plays a role equivalent to a per-unit sales tax. Formally, the pass-through rate is

$$\rho = \frac{1}{1 + |\epsilon_D|/\epsilon_S},$$

where  $\epsilon_D$  is the elasticity of the demand (renters), and  $\epsilon_S$  is the elasticity of the supply (owners). Extreme cases help see the incidence logic: If  $\epsilon_S$  is finite but  $\epsilon_D = -\infty$  (a horizontal demand curve), then  $\rho = 0$ , and owners are unable to pass through any of the  $\gamma$  to renters. If  $\epsilon_S = \infty$  (a horizontal supply curve) but  $\epsilon_D$  is finite, then  $\rho = 1$ , and owners are able to pass through all of the  $\gamma$  to renters. However, so long as the distribution of consumer valuations has continuous support, neither side is completely inelastic with respect to price changes. As a result, the incidence of the BTM costs will not fall wholly on the demand side—as would be the case if  $r_L = p + \gamma$ .

An important implication of the incomplete pass-through result is that, as BTM costs increase, it becomes increasingly unprofitable for anyone to buy a good solely to rent it out. This result, however, hinges upon the assumption that there are no economies of scale in offering rental services. We show in Online Appendix A that, for uniformly distributed consumer valuations, the pass-through of BTM costs in the short-run equilibrium is nonzero and increasing in both p and  $\gamma$ , as supply is reduced and demand (weakly) increases.

An additional implication of the incomplete passthrough is that both renting and owning become less profitable as BTM costs increase. However, increases in BTM costs may either increase or decrease ownership, depending on the incidence. The valuation of the marginal owner,  $\alpha_L$ , who is indifferent between owning and renting, is

$$\alpha_L = \frac{1+p}{2} - \left(\rho - \frac{1}{2}\right) \left(1 - \frac{\gamma}{2}\right).$$

In equilibrium, the higher the pass-through, the greater the number of owners. If we look at how marginal changes in the BTM costs affect ownership, we have

$$\frac{d\alpha_L}{d\gamma} = \frac{\left(\rho - \frac{1}{2}\right)}{2} - \left(1 - \frac{\gamma}{2}\right)\frac{d\rho}{d\gamma}.$$

Assuming that the relative elasticities do not change very much in  $\gamma$ —that is,  $\frac{d\rho}{d\gamma}\approx 0$ —we can see that the sign of the effect on ownership from greater BTM costs depends on whether pass-through is relatively biased toward owners or renters. The comparative statics are somewhat counterintuitive. If  $\rho>1/2$ —implying that a greater share of BTM costs are passed through to renters—slightly higher BTM costs make ownership less attractive ( $\alpha_L$  moves higher) because the premium

on own-consumption is lower. In contrast, if  $\rho$  < 1/2, things work in reverse—owners can pass through a relatively smaller fraction of the higher BTM costs, increasing the return to own-consumption, and, hence, toward ownership.

#### 6. Discussion

#### 6.1. Product Demand and Prices

We have so far said little about how the rise of the sharing economy might affect the product market. As the introduction of the P2P rental market allows owners to monetize their unused capacity, some commentators have argued that this will result in an overall increase in purchase prices for goods that can be rented. Although this outcome is certainly plausible in a monopolistic setting, it becomes less plausible in the long run as the market structure approaches perfect competition. Although this is beyond the scope of this paper, our model illustrates a number of additional possible effects on the product market.

First, we showed that the emergence of a P2P rental market always leads to increased consumption. For goods that depreciate rapidly with use, this may result in an overall increase in purchases. Second, as renting out goods requires complementary consumables and labor, production firms may find success in making their goods more "shareable," while entering the markets for complementary consumables. Two relevant examples can be found with building developers making their apartments "Airbnb-friendly" and car manufacturers investing in acquiring mobilebased vehicle-unlocking technology. 19 Third, consumers who consider purchasing a good are now able to rent it before making a decision, thereby reducing their uncertainty about their valuation for the good; this can positively affect product demand, especially for expensive goods.

Recall that, without rentals, the maximum price at which positive demand exists is  $p_{\text{max}} = 1$ , and after a P2P rental market emerges,  $p_{\text{max}} = 2$ . This market-expansion property shows that P2P rental markets can help support a product market in cases where high production costs would otherwise make a product prohibitively costly to purchase. This effect can be of substantial interest to companies that produce new, but costly, technological products. Three-dimensional printers and drones provide a salient example; their early adoption was aided by a number of associated P2P rental markets.<sup>20</sup>

Even if market prices for products rise, this does not necessarily imply that consumers are made worse off. In real-life markets, one example of the renting-increases-demand phenomenon is the market for season tickets to professional sports teams. Many teams now facilitate a resale market for their season ticket holders, charging a modest fee to enable resales

of individual games over the Internet. Presumably, these teams find that this quasi-secondary market increases demand for season tickets; the increases in ticket price are now covered by the additional revenue consumers earn through rentals. Along the same line, Belk (2014) points to the example of time-sharing condominiums expanding, rather than contracting, the second-home vacation market.

#### 6.2. Competition with Conventional Rental Firms

Our model predicts that, in the long run, owning a good purely to rent it out offers no profit when BTM costs are zero and produces a loss when BTM costs are positive. This result potentially is grim news for conventional rental firms, although if there are economies of scale in rentals—say, due to fixed costs or lesser BTM costs at scale—the situation is improved, and possibly reversed.

There is already some evidence that P2P rental markets are negatively affecting traditional rental firms: Zervas et al. (2017) find that Airbnb is already winning customers from hotels that cater to the lower end of the market. The entrance of Airbnb lowered revenues by as much as 10% in some market segments; it also seems to be lowering prices. Neeser et al. (2015) do not find the same revenue effects, but do offer some evidence that Airbnb may have pushed down prices in hotels in Nordic countries. Farronato and Fradkin (2018) find that near-capacity hotels extract lower price premia because Airbnb supply flexibly adjusts to market demand.

On the ride-sharing side, there is clear and dramatic evidence that Uber is securing market share at the expense of existing taxi firms, such as falling medallion prices, notable bankruptcies, and fierce efforts by the taxi industry to restrict Uber. <sup>21</sup> The effects of competition are also potentially showing up in service quality: Wallsten (2015) presents suggestive evidence from Chicago that consumer complaints for traditional taxis fell following the entry of Uber.

Firms nevertheless maintain some advantages over consumer-owners. They can enjoy economies of scale and expertise in minimizing transaction costs. For example, a storefront tuxedo-rental firm has the advantage over owners of carrying many sizes and the ability to make minor alterations, such as shortening sleeves. Edelman and Geradin (2015) provide the example of the ways a conventional hotel can, with a front desk, handle the exchange of keys for hundreds of guests—a common source of friction for Airbnb rentals. However, they also point out that, unsurprisingly, P2P rental platforms invest heavily in trying to solve these kinds of problems. Indeed, Fradkin (2012) finds that, in the case of Airbnb, matching probability increased 18% over a 2-year span, after controlling for search intensity. A contributing factor was Airbnb's success in reducing transaction costs through, for example, minimizing the amount of information that had to be exchanged before completing a booking. In addition to these platform-led efforts, there is now a burgeoning industry providing complementary services to Airbnb hosts and Uber drivers.<sup>22</sup>

#### 6.3. Alternative BTM Cost Structures

We assumed that BTM costs are constant and linear in the amount of the good rented. However, other possible structures are quite plausible. Although we do not formally model other types of cost structures, it is useful to think through their economic import, albeit somewhat informally.

We assumed costs that are linearly proportional to the amount rented, but there could also be a fixed cost. Fixed costs to renting would create an economy of scale that would favor consumers who could make more capacity available on the P2P rental market—that is, lower-valuation consumers. In the presence of significant fixed costs, ownership tilts toward those who do not value their own consumption—for example, traditional rental firms. Costs that diminish in renting activity would have the same effect.

We assume constant marginal costs, but in some cases, marginal costs may rise with the quantity provided. To illustrate the rising cost context, Uber drivers may find it cheap to supply 1 hour of labor after their 9–5 jobs, but may find supplying 2 hours nearly impossible—if, for example, they have to pick up their kids from daycare at 6 p.m. Indeed, Hall and Krueger (2018) report that Uber drivers work surprisingly few hours relative to taxi drivers despite generally higher wages, suggesting that they face increasing marginal costs per shift. Chevalier et al. (2018) find that Uber drivers' surplus more than doubles because of the flexibility of schedule that ride-sharing affords them.

Although we assumed homogeneous costs, in practice, costs will differ across sellers. In both the case of differential costs and in the case of costs that rise with output, the equilibrium is broadly similar—owners will be operating at the margin with BTM costs of  $\gamma$ . However, many owners will be reaping inframarginal benefits because their BTM costs are below those priced into the market price. Both the heterogeneity of costs and the possibility of fixed costs suggest that the extensive margin of supply is likely important in practice: When rental rates go up, more owners are pulled into the market.

## 6.4. Attributes of Goods and the Feasibility of Sharing

A question of substantial practical import is identifying which goods are more or less amenable to being shared. We argue that there are factors separate from

durability or reset cost considerations per se—namely, factors that are related to how a good is habitually used. We identify two attributes of goods that directly affect BTM costs: (1) the "chunkiness" of usage—that is, the duration of a single rental session—and (2) the predictability of usage—that is, how long in advance consumers know whether they will need the good.

Chunkiness of usage can affect a good's suitability for rentals. The reason is that fixed per-rental costs do not depend on the rental session's duration. To illustrate, for cars and apartments, such costs would include cleaning and inspecting for damage, and costs to finding and assessing trading partners before each rental. In our base model, we treat goods as if they are perfectly and costlessly divisible: Owner-consumers derive the same utility from providing all of their idle capacity to one renter, or a small fraction of it to many renters—all that matters for market clearing is total quantities balancing. However, a homeowner with 3 months of idle capacity would surely find it easier (would incur fewer costs) to lend the whole 3 months to a single renter, rather to 12 different renters, each of whom wants 1 week.<sup>23</sup>

Let x be an owner's excess capacity, and  $\bar{x}$  be the good's chunk size. Then, the smaller the chunk size  $\bar{x}$ , the greater the total costs an owner faces—they would be proportional to  $x/\bar{x}$ . As such, to lend out the same amount of a good, owners incur greater total BTM costs for goods with low chunkiness.

Another important determinant of how amenable a good is to being rented is the predictability of its usage. In most real markets, the buyer and seller need to find and assess each other, and this process takes time. <sup>24</sup> In general, the more time before the good or service is desired, the easier it is to form a match—lining up a vacation home for next week is costlier than lining one up 3 months in the future. If a match has to be formed in a short amount of time, it will require more intensive—and, hence, more costly—search effort. This intuitive perspective can be made more formal with a directed search perspective (Wright et al. 2017).

Suppose owner-consumers publicly commit to the market-clearing rental rate, r and an agreed-upon chunk size. Assume that the rental price is determined by competition, and, hence, an equal number of renters and owners are attracted, say, of measure n, and the market clears. Consider now the following matching process: Owners and renters match according to a matching function in one "round," and anyone not matched moves on to the next round. Each round is costly to play, but sunk, and so no one exits the market if they do not match in the previous round. Assume a matching function with constant returns to scale, such that the first round of matches is  $M_1 = m(n, n) = m(1, 1)n$ , the second round is  $M_2 = m(n - M_1, n - M_1) = m(1, 1)(n - M_1)$ , and so on.

Matching continues unless everyone is matched. For any m(1,1) > 0, get that  $\sum_{i=1}^{\infty} M_i = n$ —that is, everyone is matched as the number of rounds goes to infinity. The end result—n goods traded at rental rate r—is the same as in our base model. In the matching process sketched above, everyone eventually matches, with a cost proportional to the expected number of rounds played. If a good is desired sooner than later, then, all other factors equal, the matching process must be compressed into a short time frame, which requires more effort and is likely to be costlier.  $^{26}$ 

What is then likely to lead to very short or very long matching periods for a good? We argue that one main factor that determines the length of the matching process is the predictability of usage: When both owners and renters know they will not want to use (for owners) and want to use (for renters) a good far in the future, they have ample time to find each other, and, hence, costs will be lower. Conversely, if both idle capacity and rental demand are realized at the "last minute," it will take prodigious effort to form a match. As a result, goods with low predictability of usage will inherently have higher BTM costs, and vice versa for goods with predictable usage.

For goods with unpredictable usage, the platform often exerts substantial effort in improving the matching function. In the case of ride-sharing, for example, although the good is inherently unpredictable, the platform utilizes information on the drivers' and passengers' whereabouts to create a highly efficient matching function.

Following the arguments we developed in Section 5, P2P rental markets for goods with low chunkiness and low predictability are less likely to be feasible, and if they are, such markets are less profitable. Examining the relationship between "shareability" and the patterns of how goods are characteristically used is a promising research direction. In Section 7, we find empirical support that goods with unpredictable usage, or with usage that occurs in small chunks, are more likely to be owned and, hence, less likely to be rented.

# 7. Assessing Model Assumptions and Predictions

Our model posits that the valuations of consumers and the purchase price and BTM costs of a good determine the feasibility and outcomes of a P2P rental market. This section tests some of the core model assumptions and predictions empirically. We use data on a set of goods collected through a consumer survey conducted on Amazon Mechanical Turk.<sup>27</sup>

## 7.1. The Relationship of Planned Usage and Ownership

The core assumption in our model is that consumers are more likely to own if they plan to use the good

more often. Consumers consider how much they will use a good and compare their expected utility from using the good against its purchase price. To test this assumption, we asked respondents to select how often they would use a good if they used it and whether they do own it. Column (1) of Table 1 reports an ordinary least squares (OLS) estimate of

$$OWN_{ig} = \beta_0 + \beta_1 \log x_{ig} + c_g + \epsilon_g, \qquad (20)$$

where  $OWN_{ig}$  indicates ownership by respondent i of good g,  $x_{ig}$  is the respondent's reported fraction of time they estimate they would spend using the good, and  $c_g$  is a good-specific fixed effect. Column (2) adds a control for the log of family income, and column (3) adds a respondent fixed effect.

We find evidence that ownership is positively associated with higher estimated usage. The coefficient on the estimated usage regressor in column (1) of Table 1 implies that a doubling of expected usage for some good—say, using a BBQ grill 2 hours a week instead of 1 hour—is associated with about a 2.5-percentage-point increase in the probability that the good is owned. In column (2), the coefficient on the usage regressor is of the same magnitude, despite including self-reported household income in the specification. As we would expect, given that most of the goods listed are normal, a higher income is associated with greater probability of ownership. A 10% increase in household income is associated with a 1% increase in the probability of

**Table 1.** Respondent Estimates of the Usage of a Good, and Ownership Decisions

-					
	Dependent variable				
	Respor	Respondent owns the item?, $(OWN_{ig} = I)$			
Independent variable	(1)	(2)	(3)		
Log estimated usage, $\log x_{ig}$	0.0262** (0.0111)	0.0259** (0.0109)	0.0264** (0.0110)		
Log household income, $\log y_i$		0.1019*** (0.0254)			
Good FE	Y	Y	Y		
Respondent FE	N	N	Y		
Observations	411	411	411		
$R^2$	0.4447	0.4651	0.5672		

Notes. This table reports OLS regressions where the dependent variable indicates whether a respondent reported owning a particular good. In column (1), the independent variable is that respondent's estimate of the fraction of time s/he would spend using the good (in logs). In column (2), we add a regressor for the log of the respondent's self-reported household income. In column (3), we add a respondent-specific fixed effect to the specification of column (1). The sample is restricted to respondents who reported positive predicted usage of the good and reported their household income. All regressions include good-specific fixed effects, and standard errors are clustered at the good level.

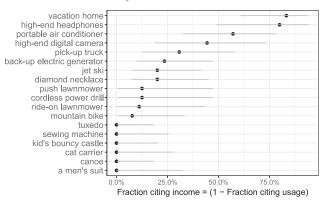
ownership. However, the lack of change in the usage regressor implies that the pattern found in column (1) is not the result of higher-income respondents being more likely to own and report greater expected usage—for example, because of greater leisure time. In column (3), we reestimate column (1), including respondent-specific fixed effects. The strong positive relationship between expected usage and ownership persists. Indeed, the coefficient on log estimated usage changes little across specifications.

The results in Table 1 suggest that both income and predicted usage are important for explaining ownership decisions. In Figure 5, we plot the per-good percentage of nonowners citing income as the reason for nonownership (out of nonowners that cited either income or usage—very few cited space). Explanations for nonownership tilt strongly toward usage rather than income considerations. The only goods where a larger fraction of respondents cited income rather than usage were high-end headphones and vacation homes.

## 7.2. Predictability, Chunkiness, and the Feasibility of Sharing

In Section 6.4, we argued that the predictability and size of use sessions of goods can be thought of as being inversely analogous to BTM costs, and, hence, can be important determinants of how amenable a good is to being shared. For example, a hammer is used in small chunks of time, and this usage is unpredictable—for example, when hanging a picture. On the other hand, a tuxedo is used for a substantial amount of time, and that usage can be predicted far in advance—for example, when attending a wedding.<sup>28</sup>

**Figure 5.** Fraction of Respondents Citing Income as the Reason for Not Owning a Good



Notes. This figure plots the fraction of nonowners for each good citing income, among those that cited either income or usage as the reason for nonownership. Nonowners were asked for the primary reason for not owning a good and could cite usage ("We wouldn't use it enough to justify the purchase price"), income ("We would use it, but we simply do not have the money"), or space ("We don't have space for this item."). Goods with seven or more nonowners are included. Each point estimate is contained within a 95% CI, calculated using the Wilson method (Wilson 1927).

<sup>\*\*</sup>p < 0.01; \*\*\*p < 0.001.

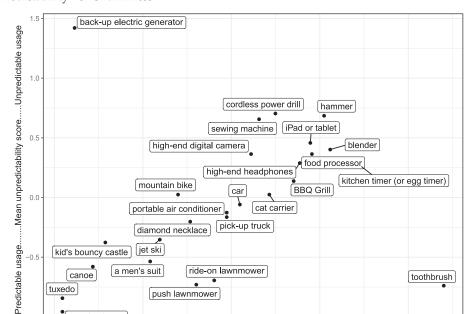


Figure 6. Usage Predictability vs. Chunkiness

*Notes.* This figure plots goods' mean unpredictability score (1 is highly predictable, 5 is highly unpredictable) vs. their mean chunkiness score (1 is high chunkiness, and 5 is low chunkiness). Scores are calculated by normalizing the 1–5 scores across all goods and all respondents. Lower chunkiness scores imply that the good is characteristically used in large chunks, and low unpredictability score implies that usage is relatively predictable.

..Mean chunkiness score......

0.0

We asked subjects to rate the unpredictability and chunkiness of their use for a set of goods. We plot their responses in Figure 6. We observe a strong relationship between chunkiness and predictability. Goods near the origin—for which use occurs in large chunks—are often goods for which conventional rental markets already exist. Examples include formalwear (tuxedos), vacation homes, bikes, sporting equipment (canoes and jet skis for rent at lakes), and so on. Rental markets are less likely to exist for goods such as lawnmowers and jewelry, which are a bit further from the origin, but these goods seem to have the attributes necessary to support such a market—assuming enough high-valuation nonowners exist.

vacation home

-0.5

Large usage chunks.

We may also examine the relationship of predictability and chunkiness measures to individual ownership. In column (1) of Table 2, we report an estimate of

$$OWN_{ig} = \beta_0 + \beta_1 Unpredictability Score_{ig} + c_i + \epsilon_i,$$
(21)

where UNPREDICTABILITYSCORE $_{ig}$  is the normalized unpredictability score by respondent i for good g.

The coefficient of the unpredictability score is positive and highly significant. A one standard deviation decrease in predictability increases the probability of ownership by about 14%. Column (2) uses the chunkiness

**Table 2.** The Relationship of Unpredictability and Chunkiness with Good Ownership

.Small usage chunks

0.5

		Dependent variable				
	Item is owned					
Independent variable	(1)	(2)	(3)	(4)		
Unpredictability score (US)	0.139*** (0.030)		0.09*** (0.034)	0.003 (0.034)		
Chunkiness score (CS)		0.135*** (0.025)	0.091*** (0.029)	-0.018 (0.025)		
$US \times CS$			-0.009 (0.018)	0.006 (0.018)		
Respondent FE Good FE Observations $\mathbb{R}^2$	Y N 489 0.170	Y N 489 0.169	Y N 489 0.191	Y Y 489 0.500		

Notes. This table reports OLS regressions where the dependent variable is an indicator for whether a respondent reported owning a particular good. In column (1), the independent variable is the respondent's estimate of the unpredictability of using that good. In column (2), the independent variable is the respondent's estimate of the chunkiness of using that good. The two independent variables are normalized responses to the 1–5 scale questions on usage chunkiness and unpredictability, pooled over all respondents and goods (see Online Appendix B for the actual survey language and responses). Toothbrushes and backup generators are excluded from the sample. In each regression, a respondent-specific fixed effect is included. Standard errors are clustered at the level of the individual respondent.

<sup>\*\*\*</sup>*p* < 0.001.

measure as the predictor, and it also finds a positive and highly significant effect of roughly the same magnitude. These estimates support our argument that goods with unpredictable usage that occurs in small chunks are substantially more likely to be owned. We interact the chunkiness and predictability measures in column (3). The effect for each measure is reduced, although a formal hypothesis test would fail to reject a difference relative to the estimate when each measure appeared alone. Their interaction term, although negative, is small and far from significant. In words, predictability and chunkiness are not simply capturing some single latent "rentability" measure. Each seems to exert an independent effect on the probability of ownership.

One concern with our approach might be that respondents prone to reporting high or low chunkiness and predictability scores might be idiosyncratically more or less likely to own the good. In other words, the patterns from columns (1) through (3) might reflect individual differences rather than general attributes about the good. Column (4) uses the same specification as column (3), but includes a good-specific effect. With this effect, the coefficients on each regressor ends up close to zero, which supports the notion that the patterns in the previous regressions are indeed driven by the nature of the good.

#### 8. Conclusion

The sharing economy has dramatically impacted several important markets in just a few years, most notably those for ride-sharing services and home-sharing. Given the energy and vision of entrepreneurs, new developments in both technology and the effective communication of information, P2P rental markets have the potential to transform additional markets.

One area where P2P rental markets could have a beneficial long-term effect is on the diversity of goods most individuals consume. Consider that in some economic formulations of the consumer problem, consumers consume some positive amount of every good offered. This is obviously a large departure from empirical reality if we draw fine-grained distinctions among "goods." For example, Amazon currently lists more than 9,000 results for "blender" in the Home & Kitchen category. Presumably, most households own far fewer than this number, with most owning one or none.30 The reason for this pattern in the language of this model is clear: A consumer's valuation  $\alpha$  for blender 2 conditional upon owning blender 1 is quite low. Thus, a second blender is not purchased. However, if a low-BTM P2P rental market existed for both blender types, consumers could act upon their taste for diversity and use both types without owning both blenders.

One potential long-term reaction to the rise of P2P rental markets is that firms will develop new goods and substantially change goods that they currently

produce. For example, P2P rental markets may support autonomous vehicles, and, more prosaically, locks on cars and houses that allow remote entry will be developed. The emerging Internet-of-Things will make it easier to identify goods that are not being used at a moment in time and will facilitate nearly seamless trade. Once autonomous transport mechanisms, such as drones and wheeled vehicles, become commonplace, even the seemingly unavoidable transaction costs associated with moving goods to where they are needed might diminish substantially.31 Similarly, technologies that make it easier to monitor usage (GPS, embedded sensors, streaming video of how goods are being used, and so on) should make contracting easier and reduce some of the informational asymmetries that generate transaction costs. As more of economic and social life is computer- and Internetmediated, platforms will use the information gained to verify the identity and reputation of buyers and sellers, thereby reducing both moral hazard and adverse selection. In the not-too-distant future, much as e-commerce has already supplanted traditional retail markets in many realms, P2P rental markets, as opposed to usewhat-you-own markets, may be the predominant form over vast swaths of the economy.

#### **Acknowledgments**

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#### **Endnotes**

<sup>1</sup> Airbnb alone has attracted nearly \$4.4 billion in venture capital investment and was valued at \$31 billion during its most recent funding round. Uber, which also has a P2P rental market—albeit with a substantial labor component—was valued at \$62.5 billion in its last funding round (see also http://www.crunchbase.com/organization/airbnb and http://www.crunchbase.com/organization/uber).

<sup>2</sup>For example, Dean Baker, in an opinion piece for the Guardian, characterizes Airbnb and Uber as being primarily based on "evading regulations and breaking the law" (see also http://www.theguardian.com/commentisfree/2014/may/27/airbnb-uber-taxes-regulation). Edelman and Geradin (2015) discuss both the promised efficiencies of sharing-economy platforms and the regulatory issues they raise. Cannon and Summers (2014) offer a playbook for sharing-economy companies to win over regulators.

- <sup>3</sup> A nonowner might mean a nonowner in a particular place and time. For example, many Airbnb guests are homeowners, but they do not own homes everywhere.
- <sup>4</sup>One-third of 19th-century American households took in boarders (Jefferson-Jones 2014).
- <sup>5</sup> Buyers and sellers of stocks benefit from agreeing that the New York Stock Exchange is open from 9:30–4:00. Geography also matters; buyers and sellers of vegetables benefit from agreeing that the Union Square green market in Manhattan is located in the northwest side of Union Square Park.
- <sup>6</sup> Dinerstein et al. (2018) use data from eBay to highlight the difficulty in creating search and ranking algorithms for differentiated products where price is only one dimension of interest; they show examples where limiting choice might be procompetitive. There is an increasing

- understanding of how individuals do search online: De Los Santos et al. (2012) use detailed web-browsing data to show that customers rely more on a fixed sample size search strategy rather than sequential search.
- <sup>7</sup> As it is, even ostensibly "peer" platforms do seem to tilt toward quasi-firms that can reap economies of scale or enjoy other firm benefits. For example, there are Uber "drivers" who manage fleets of vehicles and Airbnb "hosts" with multiple properties.
- <sup>8</sup> Both Horton (2019) and Fradkin (2017) consider the platform's role in overcoming search frictions related to buyers trying to match with unavailable sellers—Fradkin in the case of Airbnb, and Horton in the case of an online labor market. In the context of online dating sites, Hitsch et al. (2010) present evidence that the realized matches are *close* to what the Gale– Shapley algorithm would deliver, based on their estimates of underlying preferences.
- <sup>9</sup>We offer an empirical test for this assumption in Section 7.1.
- <sup>10</sup>We maintain the uniformly distributed valuations assumption throughout all figures, as it allows for convenient graphical depictions of ownership and rental activity.
- <sup>11</sup> The possibility of sharing a good bears some similarity to Varian (2000), who discusses how planned usage affects the rent-versus-own decision, but focuses on information goods.
- $^{12}$  We examine the case where making the excess capacity available in the market is costly in Section 5.
- <sup>13</sup> We show in Online Appendix A that this threshold property holds for any positive BTM cost. Our assumption is thus equivalent to assuming that the same property holds in the limit.
- <sup>14</sup>This result may no longer hold in the presence of consumers with heterogeneous BTM costs; we examine this case in Section 6.3. Furthermore, cases such as owners who allegedly rent out their apartments full-time in home-sharing P2P rental markets indicate that corner solutions may arise in markets where additional goods cannot be readily produced.
- <sup>15</sup>This result is conceptually similar to Jevon's paradox—the P2P rental market increases usage efficiency, which increases demand, potentially more than the efficiency "savings."
- <sup>16</sup> If consumers have heterogeneous BTM costs, the predictions of our model about who rents and who owns can change. We examine the implications of BTM cost heterogeneity in Section 6.3.
- $^{17}$  The derivations of the results for the case of positive BTM costs are similar to those for the case of zero BTM costs. For brevity, we choose to present these derivations in Online Appendix A.
- <sup>18</sup> Note that we cannot simply take the limit as  $\gamma \to 0$  to compute the long-run equilibrium without BTM costs, as the preference decoupling result causes the market supply and demand elasticities to both become infinite, as all participants approach indifference between owning and renting. In nutshell, we cannot assume that  $d\rho/d\gamma=0$ .
- 19 See http://techcrunch.com/2018/08/21/getaround-raises-300-million-series-d-round-led-by-softbank and https://www.niido.com/.
- $^{20}\mbox{See}$  also https://dronelife.com/2018/01/24/drone-rental-sites/.
- <sup>21</sup> Taxi medallions in New York City sold for more than \$1.2 million in 2013. By 2018, they had plummeted in price by 80% (see https://www.bloomberg.com/opinion/articles/2018-06-19/uber-taxi-medallions and-new-york-city-s-cab-bubble).
- <sup>22</sup> Recently-launched startup Guesty aims to be a Airbnb rentals management company. Cargo provides ride-sharing drivers with incar vending machines.
- <sup>23</sup> As we argued in Section 5, the incomplete cost pass-through implies that an owner will have to incur at least some part of the additional cost.
- <sup>24</sup>Some exceptions can be found with markets with unusual microstructures, such as the market for trading securities with a double book.

- <sup>25</sup> To see why, let k = 1 m(1, 1). After round 1, the number of unmatched consumers is nk. After round 2, the number of unmatched consumers is  $nk^2$ . For any k > 0,  $\lim_{x \to \infty} nk^x = 0$ , which proves our claim.
- <sup>26</sup> An alternative formulation is that with less time to match, we might think of more buyers and sellers being unable to match, and so the realized quantity transacted would be lower than n, with some buyers and sellers failing to match (and, hence, the quantities being transacted being smaller, as if they faced a higher BTM cost).
- <sup>27</sup> All details of the survey methodology, including the full list of goods and the survey questions, can be found in Online Appendix B.
- <sup>28</sup> Benkler (2004) points out that some goods are "lumpy"—that is, less than some threshold amount cannot be bought, but, once purchased, an owner invariably has excess capacity. Benkler (2004) provides the example of a personal computer, which cannot be purchased in fractional amounts but, once purchased, remains unused for prolonged amounts of time.
- <sup>29</sup> Two notable outliers are the toothbrush and the generator. A toothbrush is used in small chunks (2 minutes according to the American Dental Association (ADA)) and its use is highly predictable (after every meal, if ADA prescriptions are followed). The back-up electric generator is the toothbrush's conceptual opposite—power can go out for days or even weeks during a disaster, and this event is rarely predictable.
- <sup>30</sup> As of May 6, 2019.
- <sup>31</sup> Thanks to Jonathan Hall for making this point.

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